



NCO/Soldier of the Quarter

Staff Sgt. John White is awarded the Army Achievement Medal from Command Sgt. Maj. Martin Wells during the NCO/Soldier of the Quarter Award ceremony Monday in Cullum Hall. White and Spc. William Powers, both military policeman with the U.S. Army Garrison MP Co., were recognized for the 3rd Quarter of Fiscal Year '09. In addition to the AAM, both received a framed print, a plaque and one-year membership from AUSA–West Point Chapter, and a Directorate of Family and Morale, Welfare and Recreation gift certificate for a dinner and movie. White and Powers will compete against the previous winners of the quarterly competitions at the upcoming NCO/Soldier of the Year Board.

MASTER SGT. DEAN WELCH/DPA&C

West Point Band presents 1812 Concert Sat.

By Staff Sgt. Philip Stehly
West Point Band Publicity

The West Point Band presents its annual 1812 Concert at 6 p.m. Saturday at the Trophy Point Amphitheatre.

This event closes the band's 2009 Music Under the Stars concert series. In the event of inclement weather, the performance will be Sunday. This concert is free and open to the public.

The Hellcats begin the concert at 6 p.m. with "Retreat," "Retreat" and "To the Colors" is a daily ceremony held at all Army installations as the national flag is lowered at the end of the workday.

They also will perform patriotic music

arranged for bugles and drums.

The Jazz Knights, led by Chief Warrant Officer Matthew Morse, follow the Hellcats.

Specialist Alexis Cole makes her debut as Jazz Knights vocalist, singing "How Long Has This Been Going On" and "Bye Bye Blackbird."

Other selections include Sgt. 1st Class Scott Arcangel's arrangement of "Infant Eyes" and "When You're Smiling" by Tom Kubis.

The Concert Band, led by Lt. Col. Timothy Holtan, will close the event. Highlights include Bernstein's "The Wrong Note Rag," Arnold's "Four Scottish Dances" and Queen's "Bohemian Rhapsody."

They also will perform a pair of marches

with the Hellcats—Sousa's "The Gallant Seventh" and Egner's "The Official West Point March."

Sergeant 1st Class Brian Broelmann is the evening's featured soloist as he performs "Tribute to Rudy Wiedoeft" on saxophone.

Broelmann has been a member of the West Point Band since 2001 and holds degrees in music education and music performance from the Crane School of Music at SUNY Potsdam.

The concert closes with Tchaikovsky's "1812 Overture."

For concert information, cancellations and updates, call the Academy Band's 24-hour hotline at (845) 938-2617 or go to the Band Web site at www.westpoint.edu/band.

No tarps or blankets until the concert

To prevent damage to the grass, and to preserve the beauty of the Trophy Point/amphitheatre area, those planning to attend the Labor Day concert are asked to refrain from staking out tarps and blankets until they arrive for the concert.

The Military Police have been directed to remove unattended tarps and blankets that have been placed in the Trophy Point/amphitheatre area for the purpose of reserving a viewing spot.

September is Suicide Prevention Month

Submitted by the Community Awareness Campaign Committee

(Editor's Note: This is part two of a five-part series on suicide prevention.)

September is Suicide Prevention Month. The Department of Defense theme for 2009 is "Improving Our Soldiers and Families Health: a Healthy Force Combating High Risk Behaviors."

Recent training focused on understanding suicidal ideations in ourselves and others, how not to be afraid to ask if people are thinking of hurting themselves and how to let them know we are concerned and that they are not alone.

Just asking may be all that some people need to take the pressure off and to let them know someone cares. This may also help them see that the permanent solution of suicide is not the answer. There is help out there and we will find it together.

Remember the ACE card:

Ask your buddy

- Have the courage to ask the question, but stay calm;
- Ask the question directly (e.g.—Are you thinking of killing yourself?).

Care for your buddy

- Remove any means that could be used for self-injury;
- Calmly control the situation; do not use force;
- Actively listen to produce relief.

Escort your buddy

- Never leave your buddy alone
- Escort to the chain of command, a Chaplain, a behavioral health professional, the EAP or a primary care provider.

For concerns or answers to questions about suicide or suicide prevention, call:

- Behavioral Health or Social Work services at 938-3441;
- Employee Assistance Program at 938-2912;
- Chaplain, day or night, at 845-401-8171;
- Center for Personal Development at 938-3022;
- See your Family health care provider;
- MPs (938-3333) or go to the ER;
- National Suicide Prevention Lifeline, day or night, at 1-800-273-Talk/8255.

Do you know Mike?

Submitted by Linda Shoop

Mike Dodson is the fellow who loads groceries outside the Commissary and returns the shopping carts to the front of the store every day.

He works about 10 hours per day, every day that the commissary is open—in snow, rain or scorching sun. Mike is not a commissary employee. The baggers inside the store give him a portion of their shared tips each day, but other than that, Mike relies on our tips for his income.

Mike is scrupulously honest. He has returned dozens of wallets and purses over the years—all containing whatever the owners had in them.

Having never had a drink or drug in his life, he is extremely reliable once he understands his mission. He has great pride in being strong enough to help others in spite of his handicap.

Mike's injury occurred when at age 6 his head was struck by a speeding taxi.

Near death in a coma for six days, he remains largely paralyzed

on his right side and his speech is slightly impaired.

His left eye does not contract in sunlight and he has become largely blind in that eye during the day.

His math ability is quite good, however, and he plays a very respectable game of chess.

The brother of a West Point graduate, he is a fiercely independent Southerner who will take no direct aid from his Family. He has recently accepted Medicaid help for his health care, after refusing any help for 15 years.

Once you become one of Mike's customers, he will learn your face and look for you at each visit, especially if you are older or infirm.

Since he began his service to the West Point community in 1981, Mike has taken very few days off. He took off three times because of injuries. When his leg was broken in a moped accident in 1983 enroute to the Commissary, he foolishly finished the day there, working in the snow before going to the hospital.

In 2007, Mike had surgery on his left hand and now has much better

use of that hand. In 2008, Mike had an accident with his then three-wheeled mode of transportation. He broke his arm and had to have surgery on it several times. He has gone through physical therapy and has regained the ability to perform his job for us.

He has received numerous letters of appreciation and has been the subject of several articles in the *Pointer View*.

When new personnel learn his background through this letter, however, he says they become his customers more often. He has grown proud of the reputation he has achieved on his own through hard work, which allows him to be of useful service.

And thus the reason for this letter—to introduce Mike to West Point newcomers.

Although others may help us when the sun is shining, it will be Mike outside with us when the snow is blowing. He is always happy to assist you when you feel it is appropriate. Thank you.

Friends of Mike Dodson

SHARP

The members of the Sexual Harrassment/ Assault Response and Prevention program are Maj. Maria Burger (USMA/USCC), Shelley Ariosto (Garrison), Dan Toohey (Victim Advocate), Lt. Col. Kim Kawamoto (ODIA) and Bernadette Ortland (Dean).

Community members can e-mail Burger at Maria.Burger@usma.edu for advice or to offer any recommendations on the program here.

Cadets also can call the sexual assault support helpline at (845) 591-7215. West Point Soldiers and civilians needing assistance can call (845) 938-3369.

WE NEED YOUR INPUT!

The 2009 Customer Service Assessment is going on now. Visit www.myarmyvoice.org before Sept. 18 and share your feedback about Garrison services.



ARMY FAMILY COVENANT:
Keeping the Promise

Visit ARMYOneSource.com to see what the Army Family Covenant can mean for you or someone you know.

Weekly Sudoku by Chris Okasaki, D/EECS

Rules: Fill in the empty cells with the digits 1-9 so that no digit appears twice in the same row, column, or 3-by-3 box.

	3	8					5	9
					4	1		
				3				8
		1	5		6			
	6	2		1		8	3	
			3		7	2		
1				6				
		5	1					
8	2					5	4	

Difficulty: Easy

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Hallett, 2001 grad, killed in Afghanistan

From staff reports

Captain John L. Hallett III, a Class of 2001 graduate from Concord, Calif., died Aug. 25 in southern Afghanistan, of wounds suffered when enemy forces attacked his vehicle with an improvised explosive device. He was assigned to the 1st Battalion, 17th Infantry Regiment, 5th Stryker Brigade, 2nd Infantry Division, Fort Lewis, Wash. He was one of four killed in the explosion.

At West Point, Hallett was captain of the water polo team during his firstie year.

He is survived by his wife, Lisa; their three children, Jackson, Bryce and Heidi; his parents and two younger brothers.

The Fort Lewis Public Affairs Office released a statement from his wife.

"Captain John Louis Hallett III, was an amazing father, devoted and joyful husband, thoughtful son, loving brother and inspiring friend," Lisa said. "John possessed incredible work ethic and inspirational integrity. He would always put the needs of others before his own. He was a patient teacher to our children. John loved to organize; he always left the house with pen and paper, ready to make a list. He had an intelligent, balanced and fair perspective.

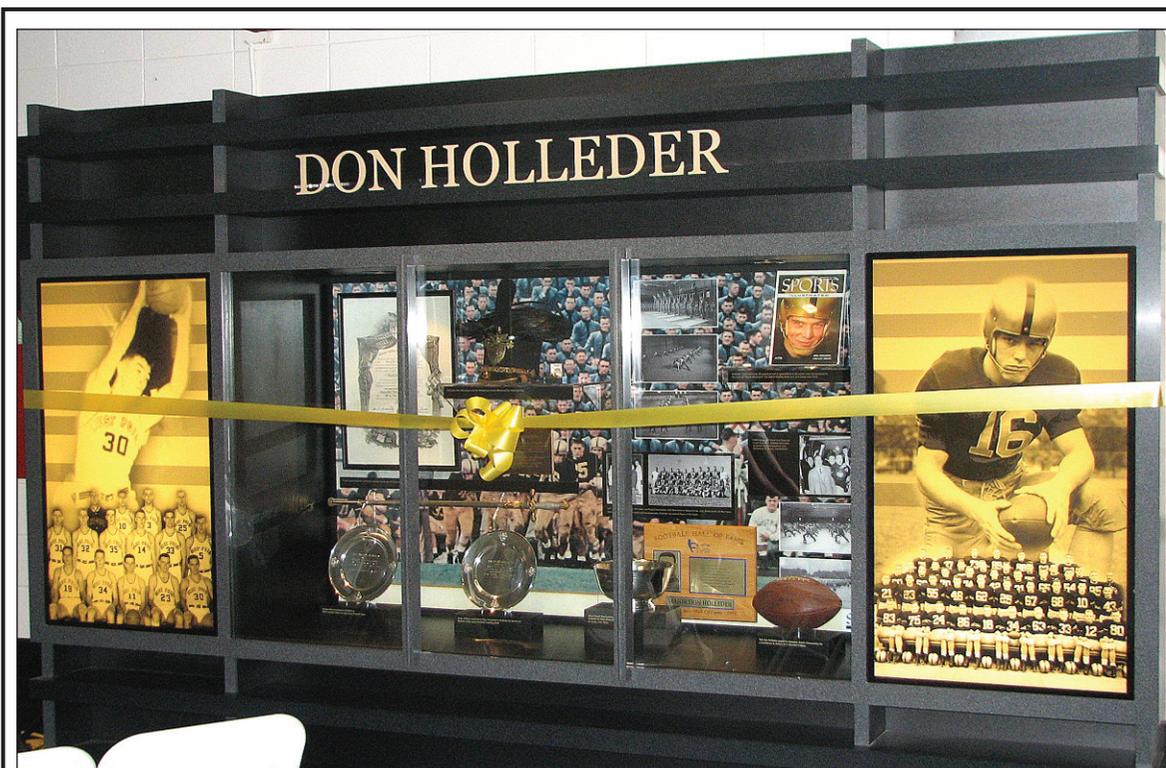


Captain John L. Hallett III

"He had the warmest and most genuine smile. John would always make people laugh by his clever ways and kind humor. He was the support system for his Family. From his years at West Point through his military career, John loved the challenge of being in the Army and knowing that he had the opportunity to serve his country and help others through leadership, example and duty. John felt a strong commitment to serve the country he loved.

"Words fail to begin to describe John's true spirit. John's amazing example and memories will live in and guide his three young children," she concluded.

Funeral arrangements are pending.



Honoring Holleder

Members of the Class of 1956 returned to West Point Aug. 26 and participated in a dedication ceremony for a new display in honor of their fallen classmate and College Football Hall of Famer Don Holleder. The display is housed in the lobby of the Holleder Center, one of the main athletic facilities at West Point, which was erected 21 years ago and is home to the Army basketball and hockey teams. Several individual pictures of Holleder during his days as a football and basketball player were included in the display, along with his plumed firstie hat, a cadet saber and an authentic game-used football thrown for a touchdown by Holleder during his firstie year. A portrait of Holleder that the class had commissioned was also revealed during the ceremony. In addition to his former teammates and classmates, members of Holleder's Family, including his three daughters, were in attendance. Holleder, a highly respected leader who attained the rank of major, was killed in action in Vietnam on Oct. 17, 1967. He was inducted into the College Football Hall of Fame in 1985.

JAY OLEJNICZAK/ASSEMBLY

TAXI SERVICE

A taxi service company, Transportation Provider, will be available 24 hours a day, year-round, for taxing service at West Point and throughout the area.

Customers will be accommodated at will or through scheduled appointments. Currently, taxis will be standing at three locations—the PX, Grant turnaround and on the side of the Arvin Cadet Physical Development Center.

Pick-ups at other locations can be arranged by calling 845-565-6123.

Customers are encouraged to travel in groups, as the fares are divisible by the number of people in the group. Transportation Provider has a growing fleet that already includes five sedans, eight mini-vans and two 15-passenger vans.

For more information on pricing and reservations, call 845-565-6123.

Decorated veteran leads Corps of Cadets

By Master Sgt. Dean Welch
Directorate of Public Affairs &
Communications

Since 1872, the U.S. Military Academy has selected one firstie to lead the Corps of Cadets as its brigade commander or First Captain. The names of the First Captains are etched on plaques outside a room in Eisenhower Barracks documenting the history of the position.

Sometime before graduation, Tyler Gordy will add his name just under Ben Amsler, last year's First Captain, to the plaque.

He'll forever be linked with the likes of Douglas MacArthur; Robert Woods, the man who lettered in football at West Point and Navy; Pete Dawkins, he of the Heisman Trophy, Rhodes Scholar, class President and "Star Man;" Vincent Brooks, the first African-American First Captain; and Kristen Baker, the first woman to hold the position.

A successful run as the "King of Beast" during Cadet Basic Training and his selection to the top position forced a change of plans for the Newcastle, Calif., native.

"I was supposed to go to Spain this semester to a university in Granada," Gordy said. "That is what I wanted to do."

But, with all plans, sometimes things change. Gordy's road to West Point began as an infantryman with the 101st Airborne Division (Air Assault).

In an interview with the Fort Monmouth, N.J., Public Affairs Office during his time at the U.S. Military Academy Prep School, Gordy said his decision to enlist was forged by the 9/11 terrorist attacks.

"When the terrorists attacked on 9/11, I felt it was my time to answer the call for my generation," Gordy said.

His natural ability as a Soldier and leader was soon evident to his command.

Major John Stroh, III, Gordy's company commander with the 101st, said Gordy was one of the top marksman in the battalion. But it was his ability to lead that set him apart.

"He was able to enforce standards and train others even when they were his peers or outranked him," Stroh said in an e-mail. "He was not a yeller (or) screamer, but a calm, collected and quiet NCO—completely professional."

Gordy deployed with his unit in 2003 for the invasion of Iraq.

During his yearlong tour, he was battle-tested and began to forge the resume of a top-notch infantry Soldier.

While on patrol in Mosul, Gordy said he noticed a man eyeing his two-vehicle patrol with contempt.

Gordy said when he looked away, out of the corner of his eye he saw the man had thrown something toward the Humvee.

"I turned to the NCO sitting next to me," Gordy explained, "and said, 'hey, I think that guy just threw a rock in the Humvee.'"

Before he could finish the sentence a hand grenade exploded inside the vehicle.

Gordy jumped from the vehicle, ran into a courtyard and heard "six or seven" more explosions.

Running to consolidate with the other Soldiers, Gordy heard one of his buddy's call to him.

"I couldn't help him, he was in the middle of the kill zone," he said of the Soldier who was missing parts of both legs.

During this time, he remembers thinking about how much he was sweating, and when he looked down to see he, in fact, was

bleeding from shrapnel wounds to his legs, one arm and face.

Gordy, unfazed by his wounds, linked up with another Soldier then headed to the point of the attack.

The two set up a perimeter and found themselves in the midst of a firefight. The two returned fire giving other Soldiers time to put a tourniquet on the injured Soldier and remove him from further danger.

For his actions that day, Gordy received the Purple Heart and the Army Commendation Medal with Valor device.

He also attended sniper school while deployed and helped his unit to a second-place finish at the 2005 International Sniper Competition at Ft. Benning, Ga.

It was during his time with the "Screaming Eagles" that the idea of applying to West Point was first broached by his battalion commander.

"He basically said there would be doors, in and out of the Army, that would never be open to me because I am not a West Point graduate," the former high school football player said.

Gordy said up until that time he was planning on leaving the Army, but started thinking about West Point.

A Soldier applying to West Point through the Soldier Admission Program needs a letter of recommendation from his company commander and Stroh, Class of 1999, says it was a no-brainer to write a letter on Gordy's behalf to his alma mater.

"I saw a young man with tremendous potential for future service to our nation," Stroh, now an instructor in the Dept. of Military Instruction, said.

Gordy received an appointment to the prep school and spent a year there focusing on academics.

When he entered the academy in June 2006, this former NCO had to check his ego at the door.

"I had to relearn humility," Gordy said.

After completing "Beast Barracks," Gordy questioned whether or not he had made the right decision in coming to West Point. He turned to a mentor, retired Col. Roger Donlon, who he had met at the prep school, for assistance.

"I reminded him that he was bringing a lot to the table by virtue of his military experience (combat) and his Family values," Donlon, the first Medal of Honor recipient during the Vietnam War, said. "I told him to 'hang tough' and 'suck it up!'"

Gordy has persevered through his time here. Now, as the First Captain, he is focused on making life better for the cadets. Although, he is quick to point out it isn't just him working toward that goal, and it is all the commanders working down the chain of command that help take care of the Corps.

"I lead four people, and those are the regimental commanders, and I rely on those four people to lead four more and so on," Gordy said.

He credits his staff and regimental commanders with getting some additional privileges for the Corps during the recent



First Captain Tyler Gordy (front) leads the Brigade Staff during the Acceptance Day Parade Aug. 15.

JOHN PELLINO/DPTMS VID

Acceptance Day weekend.

"When the Corps performs well and they do well, we want to reward them." he added.

Firstie Elizabeth Betterbed, the deputy brigade commander, said those who selected Gordy for the job got the best candidate.

"There are a lot of qualified cadets, but from my point of view he is, in a lot of ways, head and shoulders above the rest of us in terms of maturity and organization," the Fox Island, Wash., native, said.

Stroh said that everyone he has spoken to that knows Gordy from his time with the 101st is not surprised by his success here.

"When they hear about his achievements

here they say, 'Well, I'm not surprised! He's going to be a great platoon leader.'" Stroh added.

And that is all Gordy, whose younger brother, Kyle, is a member of the Class of 2011, wants to be in the near future.

"My mom may still care (about me being First Captain), but my Soldiers won't care," the 2002 graduate of Lincoln High said. "The only thing they will care about is if I care about them. I came here to be a platoon leader and go back and work with those guys (Soldiers). Being with those guys on some hilltop in Afghanistan making their life, somehow, just a little bit better (is what I'm striving to do)."

Cadets explore down under while going green

Submitted by Dept. of Social Sciences

Five West Point cadets and one ROTC student from Purdue University embarked on an adventure of a lifetime in Australia this summer during an Advanced Individual Academic Development trip.

Under the guidance of Nicole Gilmore (Economics instructor in the Department of Social Sciences) and Maj. Carla Joyner (assistant professor in the Department of Behavioral Sciences and Leadership), the students discovered the delicate balance between economic development and environmental sustainability.

For 24 days, Firstie Domeca Henderson, Cows John Hayes, Kimberly Shine, Audrey Moton, Devin Adams and Purdue University's John Lohrman explored the continent visiting Sydney, Brisbane, Cairns and Melbourne on an eco-minded AIAD.

The core of the AIAD involved a case analysis at Exxon Mobil in Brisbane. Cadets gained valuable corporate experience while they worked at the Brisbane office of Exxon Mobil.

Exxon's Papua New Guinea Liquefied Natural Gas Project (PNG LNG) provided an incredible opportunity for the cadets to see inside the daily operations of the U.S. global corporation.

Andy Rieger (Class of 1995), project engineer in the Brisbane office, guided the cadets as they met with top level executives to conduct interviews for an indepth feasibility study of the project. They learned about the extensive planning process to develop a pipeline to transport liquefied natural gas.

The cadets researched the financial impact on the economy, environmental conservation efforts and the culture of the people of Papua to understand the various challenges that the project will face.

In typical cadet fashion, they had a healthy dose of skepticism about the project. During their team sessions, they debated the pros and cons of each aspect of the project. The experience culminated with a briefing to Exxon representatives.

During the briefing, cadets gave their viewpoint on potential obstacles to the project's success and shared parallels among the PNG project, classes at West Point and their work as future Army leaders.

"Exxon uses a problem-solving method that mirrors the one I studied in systems engineering," Moton said. "This put a lot of meaning into all the hard work that is put forth in school, and it seemed to finally serve a purpose."

The diverse team of executives challenged the cadets to become better global citizens and to re-evaluate their Western perspectives on economic development and culture. By the end of the week, cadets were in awe of the tremendous amount of risk and planning involved with such a massive undertaking.

Hayes commented that the project was overwhelming, but he was happy to have had a peek inside corporate life.

The AIAD also included cultural immersion experiences with indigenous Aborigine groups, an exploration of the Kuranda rainforest and tobogganing at Moreton Island, one of Australia's most unspoiled nature park reserves.

They also got up close and personal with the native wildlife. In addition to feeding the kangaroos and hugging koalas, cadets witnessed the amazing walk of the penguins off the shore of Phillips Island.

The cadets also spent a full day at the Royal Military Academy in Australia, where the students toured the grounds, spoke to instructors and visited the War Memorial in Canberra.

They returned to the United States with a greater appreciation of the responsibility to balance economic progress with preservation of the environment.

(From left to right) Cow John Hayes, Purdue University ROTC cadet John Lohrman, Firstie Domeca Henderson, and Cows Kimberly Shine, Devin Adams and Audrey Moton hang with their kangaroo friends at a protected habitat in the Kuranda rainforest.



The cadets including Nicole Gilmore (first row far right) and Maj. Carla Joyner (back row far right) get some early morning physical training at the Sydney Bridge Climb.

COURTESY PHOTOS

West Point celebrates Women's Equality Day

By Kathy Eastwood
Staff Writer

West Point celebrated an important date and victory in the fight for equal rights for women Aug. 26. It was this day in 1920 that the passage of the 19th amendment to the U.S. Constitution went into effect—giving women the right to vote.

Debra Zedalis, former Deputy to the Garrison Commander at West Point, was the guest speaker at the West Point Club Women's Equality Day event. Zedalis is now the Director of Installation Management Command, Pacific Region located in Hawaii. Her responsibilities include Alaska, Japan and Okinawa.

"It's a wonderful region," Zedalis said. "Although it's

not as easy to contact people as it is here because of the geographical distances, it's the best region in the military."

Zedalis said she was happy to be back meeting old friends and co-workers and to catch up on information and gossip. Her speech reflected the long struggle for women's rights and the challenges ahead.

"Much like our military academy cadets, who work hard to display the values of duty, honor, country—the vision and determination of American women helped to build this great nation," she said. "Women's Equality Day should challenge us to reflect on the obstacles that women and men endured to secure a freedom that many of us may take for granted, again, the right to vote."

Zedalis recalled a letter written by Abigail Adams, who voiced her concern for women's rights to her husband, John Quincy Adams, when considering the Declaration of Independence.

"In the very beginning of our country, Abigail Adams told her husband that women would not hold themselves bound by any laws in which they had no voice and no representation," she said. "One might say the call for women's rights and women's right to vote began with a lone voice at the dawning of our independence."

Spearheaded by the late congressional representative Bella Abzug, Aug. 26 was designated a national day of celebration in 1971 by an act of Congress.

Women's Equality Day at West Point recalled the hard



Emma Chadwick, front, stands in front of her poster that won the 'Real Women' poster contest. She is accompanied by her parents, Maj. Douglas Chadwick and Heather.

LINDA MASTIN/PV

work of Susan B. Anthony, Sojourner Truth and Elizabeth Cady Stanton, who fought for equal rights for women and for the right to vote. Anthony's successful registration to vote was marred by her arrest in 1872 after daring to vote for President Ulysses S. Grant.

Six-year-old Emma Chadwick received first prize at the event in a West Point Equal Opportunities and Equal Employment Opportunities sponsored 'Real Women' poster contest for children in Kindergarten. Chadwick was one of six children participating in the contest from the Child Development Center. Her poster was about her mom, who "helps cadets."

WPNP aims sights at small unit leader impact

By 2nd Lts. Doug Cannon and David White
BOLC II

It was a sunny, 112-degree day at the National Training Center at Fort Irwin, Calif. The platoon leader, a second lieutenant preparing for her first deployment to Iraq, had just finished a negotiation with the mayor of a local village.

“How do you think it went?” Maj. Aram Donigian, Dept. of Behavioral Sciences and Leadership negotiation instructor, asked.

“Good,” the lieutenant replied. “I was able to get the mayor to agree to assist us in the future.”

“Why was that a good outcome?” Donigian asked. “Why was your negotiation approach effective?”

To these questions, the lieutenant was not as quick to reply or as confident in her responses.

Therein lie some of the challenges facing Army junior leaders today—a lack of training with regard to understanding systems of negotiation and an inability to assess success over multiple dimensions. These are just

a couple of the problems that the newly established West Point Negotiation Project has started to tackle.

“The WPNP was borne from recognition of the extent and frequency with which small unit leaders are required to negotiate during operations at home and deployed throughout the world,” Donigian, WPNP co-director, said. “The West Point Negotiation Project seeks to develop tactical-level leaders’ abilities to joint-problem-solve with a strong emphasis on two-way communication and a principled, merit-based negotiation approach.”

While the WPNP draws cadets from across all departments, it has its roots in the “Negotiation for Leaders” course, first offered in 2006 by BS&L. Jeff Weiss, a founder of Vantage Partners and an adjunct USMA professor, understanding the need for a structured academic course to teach cadets the art and science of negotiating, collaborated with Maj. Brian Wortinger to develop and co-teach the first course.

In its fifth iteration, the course continues to receive positive feedback from both cadets and graduates now serving in deployed locations.

First Lt. Court Harris, Class of 2006, assigned to Battery F, 5th Battalion, 52nd Air Defense Artillery, discussed his use of what he learned in the class.

“Of all the classes I took over four years at West Point, I use the tools and ideas from ‘Negotiation for Leaders’ the most,” Harris said. “Concepts such as understanding your best alternative to a negotiated agreement, separating the issue from the relationship, changing the game and many others have allowed me to achieve success in dealing with contractors, military officers from other services and the local populace.

“These ideas are so important that I’ve reached out to the West Point Negotiation Project team for assistance in building a curriculum to help my company leaders learn the principled negotiation system,” he added.

In February, the WPNP received official funding from the Army Research Institute allowing it to launch.

The first few months were dedicated to establishing a focus of effort for enhancing the ability of Army small unit leaders to conduct negotiations in the complex and challenging situations they face, recognizing the growing importance on today’s battlefield and the increased need for the warfighter to be equipped with the very best tools to complete the mission.

The WPNP’s focus on effective negotiation, and particularly, principled negotiation, is viewed as addressing a current gap in content critical to the success of ground forces.

“Today’s small unit leader must be equipped with more than battle drills and SOPs,” Donigian said. “Today’s company commander and platoon leader must be able to negotiate in highly complex, multi-party, cross-cultural situations where relationships are of the utmost importance and substance cannot be sacrificed.”

In recent months, the WPNP started a number of projects that will influence tactical level negotiations Army-wide.

In May, as part of a yearlong study, the WPNP sent Donigian and four members of the Class of 2009, recent graduates of the negotiation course, to Fort Sam Houston, Texas, to gather data and instruct members of the 14th Military Intelligence Battalion, 470th Military Intelligence Brigade.

The study data will allow the assessment of the effects of a negotiation program of instruction on the perceptions, assumptions, actions and overall effectiveness of a small

unit leader in conducting negotiations.

Both pre- and post-training assessments were administered, while follow-on data gathering, both in-theater and upon redeployment, are scheduled.

Sergeant 1st Class Michael O’Neal, A Company, 14th MI Battalion, discussed the materials covered and how it applied to today’s battlefields.

“There will be ample opportunity to apply the course literature in theater,” O’Neal said. “The applicability of instruction ranges from interrogating detainees to negotiating with local clerics or civilians to achieve mutual goals.”

O’Neal further commented on the unit’s excitement about a possible future course and confirmed the overall feedback that there just is not enough emphasis on negotiation in the Army.

Additional research included visits to Fort Leavenworth, Kan., and Fort Irwin to observe how the Army trains and assesses tactical negotiation. This information will assist the WPNP in developing a negotiation handbook for tactical level leaders.

Additionally, collaborative efforts with the Institute for Creative Technologies at the University of Southern California, the Los Angeles Police Department SWAT Crisis Negotiation Team and an ARI Ethics Research team are providing opportunities for everything from virtual human negotiation simulations to moral-ethical considerations for today’s negotiator.

Finally, the WPNP has drafted an Afghanistan-based negotiation case and several articles intended for publication this fall for squad, platoon and company leadership.

“In the not to distant future, the goal for the West Point Negotiation Project is that it becomes the ‘go to’ place for research, writing, teaching materials, tools and advice for enabling Army leaders to develop into effective negotiators,” Weiss said. “The project will consist of intelligent and capable cadets and experienced and distinguished faculty working together on the latest negotiating challenges facing Army officers. The project will work hand-in-hand with officers deployed throughout the world, simultaneously learning from their experiences and providing them the support they need to accomplish the mission.”

To learn more about the WPNP, go to the Web site—www.wpn.org—or e-mail the directors at wpnp@usma.edu.

A Spouse's Point of View

Searching for more than a job

By Sharisse Smith-Owens

With four kids in tow, ours was not a typical beginning to military life. My Army wife life started three years ago with my husband in graduate school and continued with our move last year to West Point. After we arrived, summer faded, the cool breezes of fall began and the winter I heard so much about was around the corner. But along with the change in weather, I decided to make some changes by going back to work.

I expected that my experience and education would make it easy to find work on post. I poured through applications and worked with on-post organizations to find work. My resume was updated from a civilian resume to one that would appeal to government agencies and I registered with the various government employment databases.

I also applied for jobs at the local colleges within an hours' drive

because we have small children enrolled in childcare on post. I was disappointed to find out that my journey toward employment was not as easy as I thought it would be.

"What do you mean—my application didn't make the list?" I asked the person who was assisting me with my job search. I had called her after waiting eight weeks for a response. My only notification of the job I applied for was a one line response, online. I was rejected via cyberspace.

This continued for the next position and the next and so on and so on.

Now certainly I am not the sharpest pencil in the box but I am not the dullest, either. I have competed for some tough positions back in civilian land and landed them with flying colors. The most frustrating part was that I didn't have any answers as to why I was not being selected for an interview or why my application was not even making the cut.

Because of the situation, I was slowly slipping into depression

without realizing it.

I own a tiny online business. With just enough coffee, the children at CDC and not too much rejection that day, I might be able to get some work done. Lucky for me my clients didn't have to see me—we spoke on the phone and via e-mail. Unfortunately, the business has been operating in the red since I bought it a few years ago. It was supposed to be a way for me to stay home with the kids and have a little income. That has not been the case. I also spent time volunteering for on-post organizations.

Then my mother got sick. And there is nothing like a parent getting sick to snap you out of depression. All of the focus was off of me and, in true Army wife fashion, I loaded my babies on the plane and headed to South Carolina to help my mother.

We brought my mom back to West Point. Her arrival, plus the excitement of the holidays and the hope that comes with a new year, was enough to keep me going for a while, but when all the dust settled I was right back to where I started, depressed.

Since I had been looking for a job for a while, I had an opportunity to do some temporary work for one of the departments on West Point. At first I was very intimidated because I don't speak Army or Engineer. But working, even temporarily, helped bring me out of my depression. It gave me a reason to get dressed every morning and to have to see people other than my Family. And it gave me a purpose, because people counted on me.

I was a single parent for a long time and often worked full-time and attended school. At one time in my life, I worked three jobs while also attending school. I am used to working, I like working and, in some ways, I need to work. Without this piece of my life, I felt like something was missing. I realized that even though I didn't "need" to work anymore, that I needed to work for me to be the person I wanted to be.

Finding work can be a difficult proposition for an Army spouse, but it's a path I am continuing to follow. And a story I wanted to share with other spouses who may be facing

the same battle.

(Editor's note: Sharisse Smith-Owens is a mother, Army wife, daughter, counselor and displaced Californian. There are many things she wants to be when she grows up. She is a contributing columnist for this month and can be reached at sharissetraceysmith@yahoo.com.)

DPW NOTES

Construction of new CDC

The contractor should begin the construction phase of the new Child Development Center on Buckner Loop behind the FMWR Fitness Center, Bldg. 683, Tuesday with construction continuing until early summer 2010.

During the construction, there will be temporary, complete and partial road and parking lot closures for excavations.

There will also be some utility outages, traffic restrictions during the transportation of the modular building units and construction cranes from the gate to the work site, construction vehicles in the area, setup of a staging area and similar construction events.

Since the majority of the activities will be within the construction site area, there should be little impact to the community.

Members of the community who go in the vicinity of the construction site should remain vigilant and aware of flagpersons, construction barricades and signs.

Parents should instruct children to remain clear of the site and construction vehicle traffic.

Specific impacts to the community will be coordinated and announced through all post public media.

For more information about the construction, contact Directorate of Public Works Customer Relations at 938-4407.

NOW SHOWING

in the movie theater at Mahan Hall, Bldg. 752

Friday -- Harry Potter and the Half Blood Prince, PG, 7:30 p.m.
Saturday -- G-Force, PG, 7:30 p.m.
Saturday -- The Ugly Truth, R, 9:30 p.m.
Sept. 11 -- The Hurt Locker, R, 7:30 p.m.
Sept. 12 -- Aliens in the Attic, PG, 7:30 p.m.

THE THEATER SCHEDULE ALSO CAN BE FOUND AT

WWW.AAFES.COM.

Command Channel 8/23

Sept. 3-10

Army Newswatch (broadcast times)
 Thursday-Friday, Monday-Wednesday
 and Sept. 10

8:30 a.m., 1 p.m. and 7 p.m.

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2	3	8	6	7	1	4	5	9
6	9	7	8	5	4	1	2	3
5	1	4	9	3	2	6	7	8
3	8	1	5	2	6	7	9	4
7	6	2	4	1	9	8	3	5
4	5	9	3	8	7	2	1	6
1	4	3	2	6	5	9	8	7
9	7	5	1	4	8	3	6	2
8	2	6	7	9	3	5	4	1

What's Happening

Commissary case-lot sale/ food fair

The West Point Commissary is having a case-lot sale today-Saturday and will hold a food fair with sampling Sept. 11-12.

MCCW welcome program

The Military Council Catholic Women welcome program takes place at 7 p.m. today at the Most Holy Trinity Rectory.

Come meet other Catholic women of the parish and greet the new pastor, Monsignor Brian Donahue.

Learn more about MCCW's programs and apostolates for 2009-10.

For more information, call 446-5140.

Buffalo Soldier Memorial Ceremony

West Point hosts the 48th annual Buffalo Soldier Memorial Ceremony Sunday at 12:15 p.m. at Buffalo Soldier Field.

The ceremony honors the 9th and 10th Cavalry Regiments of the Buffalo Soldiers.

The guest speaker for the event is Col. Ricanthy Ashley, chief of radiology at Keller Army Community Hospital and Class of 1986.

The public is invited to join the Buffalo Soldiers and their Families for the ceremony.

For more information, call the Directorate of Public Affairs & Communications Community Relations Branch at 938-3614.

Sales associate needed

The Daughters of the United States Army Gift Shop has a vacancy for a sales associate.

Applications are available at the gift shop, which is located inside the West Point Museum.

Bookstore has children's spirit attire

The West Point Bookstore has cheerleader uniforms in sizes Youth 2-10 and football jerseys in Youth 2-18/20, as well as a wide assortment of spirit gear.

The Bookstore is located on the fourth floor of Thayer Hall.

Protestant Religious Education

Come to Thayer Hall third floor from 9-10 a.m. starting Sept. 13 for Protestant Religious Education.

Encouraging and challenging classes are taught by Dwain Gregory (The Jesus Everyone Should Know, study of Mark 1-4), Ian and Laurie McCulloh (Rocking the Roles, Marriage Study), Dave Hampton/Greg Parnell (Salvation by Faith Study, Romans 1-8), Mike Warren (Discipleship and Bible Study) and Mike Durham (Max Lucado, Traveling Light).

Register your children (preschool through high school) so the Cadet Teaching Teams can prepare by contacting Eric Bryan at eric.bryan@usma.edu or 938-3412/4369.

Middle States Commission assessment

The Middle States Commission of Higher Education visits West Point Sept. 13-16 to conduct West Point's decennial accreditation assessment.

The team invites the entire West Point community to attend the final briefing from 10:30-11:30 a.m. Sept. 16 in Thayer Hall, Room 144.

Wyldlife Bowl-A-Rama

Wyldlife is holding a Bowl-A-Rama from 2-4 p.m. Sept. 13 at the West Point Bowling Alley.

The cost includes T-shirt, pizza, food/soda and unlimited bowling and shoes. Bring socks.

For more information on costs and registration, go to the Web site at <http://sites.younglife.org/sites/Oneill/default.aspx>.

Young Life Bowl-A-Rama

Young Life is sponsoring a Bowl-A-Rama from 6-9 p.m. Sept. 13 at the West Point Bowling Alley.

The cost includes T-shirt, pizza, food/soda and unlimited bowling and shoes. Bring socks.

For more information on costs

and registration, go to the Web site at <http://sites.younglife.org/sites/Oneill/default.aspx>.

PME2 programs

The Simon Center for the Professional Military Ethic has an upcoming presentation that is open to the West Point community on a space available basis.

Gus Lee, best-selling author, nationally-recognized expert on leadership and ethics and part-time Chair of Character Development for SCPME, will address the Class of 2012 from 12:50-1:45 p.m. Sept. 15 in Robinson Auditorium in Thayer Hall during their PME2 lesson PME 3-3—Courage by Example.

For more information, contact Maj. Chad DeBos at 938-3028 or chad.debos@usma.edu.

Motorcycle Safety training

There are openings in the upcoming Basic Motorcycle Rider Courses scheduled to start:

- Sept. 23 for staff and faculty;
- Sept. 25 for cadets only;
- Oct. 14 for staff and faculty;
- Oct. 16 for cadets only.

Registration is required. To register, go to <https://airs.lmi.org>.

To register and ride your motorcycle on West Point, you must take this class or its equivalent and show proof of that when registering the vehicle.

Wounded Warrior Fall Family Retreat

The second annual Wounded Warrior Fall Family Camping Retreat is planned for Sept. 18-20 at Moreau Lake State Park hosted by STRIDE Adaptive Sports, which piloted the program last year.

STRIDE is searching for locally-based Wounded Warriors who would be interested in participating this year.

To learn more about this event, e-mail Katie at kmoshier@stride.org or contact the STRIDE office at 518-598-1279.

Volunteer facilitators needed

The Professional Military Ethic Education program of the Simon

Center for the Professional Military Ethic is looking for volunteer facilitators.

Lesson plans and resources are provided for each class, and preparatory sessions for facilitators are conducted one week before each class.

Classes take place one-to-three times per month during the Commandant's Hour, 12:50-1:45 p.m.

For more information, contact Maj. Chad DeBos at 938-3028 or chad.debos@usma.edu.

Religious education

The West Point community is invited to attend religious education classes at the Catholic Chapel. Classes are for 4-year-olds through adults and begin Sept. 13.

Most classes will be held 9-10:30 a.m. Sundays on the third floor of Thayer Hall.

The pre-K class will meet 9-10 a.m. Sundays in the chapel's Cloister Room.

Registration is underway at the Religious Education Office in the Cloister Room.

Catechists are still needed.

For more information, contact Cindy Ragsdale at 938-8761 or cynthia.ragsdale@usma.edu.

FAST class

A Functional Academic Skills Training class will be held from 12:30-4:30 p.m. Sept. 14-30 at the Army Education Center.

This class strengthens skills needed to improve the General Technical score on the Armed Forces Classification Test.

For more information, contact Neil at 938-5389 or Nancy at 938-3464.

West Point Yard Sale

The West Point Fall Yard Sale is from 9 a.m.-3 p.m. Sept. 26. The rain date is Oct. 24.

Volkssport Club of West Point

The Volkssport Club of West Point invites all who walk for fitness and fun to join them Saturday for a walk in New York City.

The 10-kilometer route will include Greenwich Village, Chinatown and Chelsea.

The trail is rated 1+ (easy) and qualifies for AVA special programs—Riverwalk America and Railroad Heritage.

Participants should meet at Williams College Club, 24 E. 39th Street, between Madison and Park.

Registration will be at noon.

The walk is free, but you must pay for AVA credit.

For more information, call 446-4709.

Lecture about Kosciuszko

Pulitzer Prize winning journalist Alex Storzynski will speak at 7:30 p.m. Sept. 16 in the Haig Room located on the sixth floor of Jefferson Hall (Cadet Library).

He'll speak about his highly regarded new biography of Thaddeus Kosciuszko.

Cadets, faculty and interested members of the public are all invited to attend.

Contact Larry Mansour at 845-938-4349 for more information.

Scout Day 2009

Scout Day 2009, sponsored by the Cadet Scoutmaster's Council, starts at 9 a.m. Sept. 19 at Daly Field.

Scouts can experience the life of West Point cadets and join in their training and traditions.

Troops and Packs may take part in many different sites providing physical, mental and military challenges.

Tours occur throughout the morning to explain the many traditions and unknown facts about West Point.

Training exercises and club demonstrations give a look at what cadets do everyday.

See the profession of arms in a review conducted by the U.S. Corps of Cadets and, last but not least, see the Army football team play a home game.

For more information, contact Cow Bryce Martens at Bryce.martens@usma.edu.

Arvin locker renewal

Arvin Cadet Physical Development Center will be conducting their annual renewal of the staff and faculty lockers through Sept. 30.

A green locker renewal slip will be placed inside your assigned locker.

Fill out the slip and return it to the Arvin front desk no later than Sept. 30.

Failure to comply by this date will result in the loss of your assigned locker.

FMWR Blurbs

Quarterback Luncheon

Quarterback Luncheon tickets are on sale now at the West Point Club.

For more information, call 938-5120.

Family Child Care Program

The Family Child Care Program is offering care for children ages 6 weeks to 12 years. Many childcare options are available.

For more information, call Elizabeth Peralta at 938-6170.

Sunday Breakfast

The West Point Club Sunday breakfast is back from 8 a.m.-1 p.m. every Sunday.

There is an all-new breakfast menu.

For more information, call 938-5120.

Child care for home football games

The West Point Child Development Center is offering child care for Army home football games (fees apply).

Reservations are required 10 days before game day. The next home game available to reserve is Sept. 19.

For more information, call 938-3921.

West Point Golf Course Club Championship

The West Point Golf Course Club Championship takes place Saturday-Monday.

The championship is open to everyone.

Registration is available through today.

For more information, call 938-2435.

Lap swimming at Arvin CPDC

Lap swimming at Crandall Pool in Arvin Cadet Physical Development Center is scheduled as follows:

- Mon.-Fri.—noon-12:40 p.m. and 12:50-1:30 p.m.;

- Mondays and Wednesdays—6:30-7:10 p.m. and 7:20-8 p.m.;

- Saturdays—noon-12:40 p.m. and 12:50-1:30 p.m.

The 40-minute sessions are limited to two swimmers per lane.

Those eligible to participate in those sessions include:

- Active duty military and immediate Family members;

- DOD civilians and immediate Family members;

- Retired military and DOD civilians and immediate Family members under age 21.

There is a minimal cost per person for the bi-annual, non-transferrable, non-refundable swim card through ITR for the '09 fall academic year and the '10 spring academic year.

Active duty military personnel will be issued a swim pass at no charge, but they must still obtain a pass for identification to give to the Arvin and lifeguard personnel.

The pool is staffed with a Red Cross

certified lifeguard at all times.

Bow Hunting Course

A Bow Hunting course is scheduled from 6-10 p.m. Sept. 21-22 at Bonneville Cabin at Round Pond.

To qualify, you must attend both nights.

Bow and target arrows are needed for the Sept. 22 class.

To register, call Round Pond at 938-2503.

Career Fair

There will be a Career Fair from 10 a.m.-1 p.m. Sept. 29 at The Thayer Hotel, Bldg. 674.

For more information, call 938-5658

ACS Respite Care Program

ACS subsidizes up to 40 hours of respite care per month for each eligible Family member.

The program is designed to provide a break for Families who are responsible for the regular care of an exceptional Family member.

Eligibility is based on Exceptional Family Member Program enrollment and the exceptional Family member's medical or educational condition.

Families are free to choose their own respite care provider as long as they meet the requirements set forth by the Army.

If you do not have a provider in mind, you can select one from ACS' central contractor, Align Staffing Respite Care Network.

Care may be provided in the EFM's home or in another setting such as special needs camps and enrichment programs.

For more information, call Josephine Toohey at 938-5655 or e-mail josephine.toohey@us.army.mil.

Auto Safety Training

Auto Safety Training is mandatory for all self-help patrons at the West Point Auto Shop.

Training sessions are held Wednesday through Saturday 30 minutes after opening.

This training is free and will cover lift safety, shop safety and proper disposal of fluids and includes a tour of the shop and overview of shop rules.

For more information, call 938-2074.

NFL Ticket available

Love football, but your team's game isn't available here? No problem.

The West Point Club has NFL Ticket each Sunday starting Sept. 13. Enjoy all of the games on the club's flat screen TVs.

The West Point Club opens at 11:30 a.m., so come early and spend the day watching your favorite teams. Don't forget that the full service bar and food menu will be available.

For more information, call 938-5120.

Crisis line

Soldiers and their Families can receive up to 12 free, face-to-face, short-term counseling sessions through the Military One Source Crisis Line.

For more information, call 800-342-9647. A Spanish line is available at 877-888-0727.

For more information, visit www.militaryonesource.com.

Running group

The six-week fall session begins 9 a.m. Mondays, Wednesdays and Fridays through Sept. 25 and starts at South Dock.

Begin with one minute or one mile. Bring your running shoes, water bottle and the will

to improve your run. Strollers are welcome.

The class is lead by Group Certified Fitness Instructor Kristine Hays.

For more information and to sign up call 859-4965.

EFMP Expo

The Exceptional Family Member Program Expo and information conference to help support EFMP Families' needs is Sept. 15.

Topics include basic education rights and responsibilities, transitioning with special needs, a Tricare/Echo brief, and wills, guardianships and special needs trusts.

Lunch and childcare will be provided.

Advance registration is required. Log on to www.westpointmwr.com, click on the Army Community Service drop-down menu and select the EFMP Web page link.

For more information, call Josephine Toohey at 938-5655 or email josephine.toohey@us.army.mil.

Ballroom dancing

Ballroom dance classes are being offered from 6:30-7:30 p.m. starting Sept. 15.

The classes run every Tuesday for six weeks through Oct. 20. Couples and singles are welcome.

To register, call ITR at 938-2401 with a credit card on hand, or stop by ITR at 695 Buckner Loop.

For questions concerning the class content, call the instructor at (914) 489-1444.

Defensive driving classes

The next defensive driving classes will be held from 6-9 p.m. Sept. 15-16 at ACS, Bldg. 622. To register, call the ITR office at 938-2401.

Babysitting classes

Babysitting classes are offered for adolescents ages 12 and up from noon-6 p.m. Sept. 20 and 4-8 p.m. Sept. 28-29.

Teens must attend all classes to receive certification. Contact Kim Tague at 938-3921 to register.

Intermediate women's running group

The 12-week session begins Sept. 17. The group will run 4-6 miles each week.

The running group meets once a week on either Wednesdays or Thursdays (to be determined) at 9 a.m.

Come out and run for fitness, friendship and fun. Feel free to bring your dog.

For more information, call the FMWR Fitness Center at 938-6490.

Instructors needed

Certified Spinning and Body Pump instructors are needed at the FMWR Fitness Center. Hours are flexible.

Contact Rita Tenuta 845-446-3630 or tenuta06@yahoo.com.

Radio City Christmas Spectacular

ITR has tickets on sale now for the Radio City Christmas Spectacular shows on the following dates:

- 5 p.m. Dec. 5;
- 8 p.m. Dec. 15;
- 5 p.m. Dec. 17.

Tickets are limited, so don't delay.

For more information, call 938-3601.

SKIES Instructional Program

CYSS SKIES Instructional Program sessions are ongoing.

For more information, visit www.westpointmwr.com or call 938-3727/8893.

BBC LifeWorks events

Ladies Meet and Greet Social

All West Point women are invited from 12:30-2 p.m. Tuesday at the Post Chapel (Bldg. 799) to learn how to play Bunco.

Experienced players are welcome, too. There will be food and vendors such as Mary Kay, Longaberger and Pampered Chef. No sales are permitted at the event. RSVP by today.

Grandparents' Day Crafts

Grandparents' Day is Sept. 13. In observance of their day, Balfour Beatty Communities will be making a special gift for them. Join us from 10-11:30 a.m. as we make something from our hearts to show our grandparents how much we care. RSVP by Monday. Location for the craft day is still to be determined.

Day of Observances & Remembrance

We will be creating a Patriotic Craft in remembrance of the loss of our loved ones September 11, 2001. Come to 132 Bartlett Loop from 3-4:30 p.m. RSVP by Tuesday.

For more information on all BBC LifeWorks events or to RSVP, call Jodi Gellman at 446-6407.

Keller Corner

Free developmental/hearing screenings

Not all children develop the same way, some children need extra help.

If you have concerns with your child's communication skills, motor skills, self-help skills, learning, behavior, and/or social interactions, join us at our free developmental/hearing screenings.

The screenings will be conducted at the Child Development Center in conjunction with Audiology, EDIS and West Point Schools for ages birth to 5 years.

It will be held from 8:45 a.m.-2 p.m. Sept. 29.

The screenings are by appointment only. To schedule an appointment, call 938-6868/2698.

KACH outpatient clinics closures

All outpatient clinics, laboratory, pharmacy and radiology will be closed Friday (Training Holiday) and Monday (Labor Day).

The emergency room will remain open.

Cadet Tobacco Cessation Program

A new cadet Tobacco Cessation Program will be managed by Lt. Col. Paul Morrissey in Scott Barracks, 51st Division.

Any cadet interested in stopping smoking or dipping, call 938-3022/4054 for more information.

The services include medication management along with short relapse prevention counseling appointments.

The medication interventions are Chantix or Zyban and nicotine replacement patches.

TSP TICKER

SEPTEMBER share prices (as of 9/1)

C Fund	-	-	0.05	(12.0150)
S Fund	-	-	0.11	(14.8570)
I Fund	-	+	0.06	(17.4896)

New defensive scheme may create much havoc

Story and photos by
Eric S. Bartelt
Editor

(Editor's note: This is the third of a three-part series on the 2009 Army football team leading up to the team's season opener Saturday at Eastern Michigan. This week's feature focuses on the defense. Army Athletic Communications contributed to parts of this feature.)

The countdown to the football season is winding down, now at two days, and with the anticipation of the first crackling sounds of helmets and pads, the interest is growing in seeing how the Army defense fares in its new system—the double-eagle flex.

Army head coach Rich Ellerson brings the system to the Black Knights that he devised as an assistant at the University of Arizona. Ellerson is encouraged with what he's seen so far while trying to get his players to use their strengths, mainly speed and athleticism, within the aggressive ball-hawking system to create havoc on the opponent's side of the ball.

"It's a fun system to play in," Ellerson said. "The defense is different, but some of the things we're asking the guys to do are similar to what they've done in the past."

To get the right mix on defense, Ellerson and his defensive staff shuffled the defensive line in order to get the right combination of players to produce effectively in the double-eagle flex.

Firstie defensive tackle Victor Ugenyi moves inside from the end

position, a position he started all 12 games last season, and he's excited about the chance to use his instincts at tackle.

"At defensive end, you're thinking more, but defensive tackle is more of an intuitive position because you don't have time to stick your head up and think," Ugenyi said. "You have to feel where the play is going. I think I have a feel for it through spring ball, and with (Cow) Mike Gann helping me out with the transition and what I need to look for, I think I'll be fine."

Besides moving to tackle, Ugenyi also sees the positives in the team undertaking a new defensive scheme, which should allow the defense to give the opposing offenses fits throughout the course of the year.

"The biggest change from (our old system) is instead of reading the play, especially the linebackers, everyone is attacking the ball and everyone is trying to make the play," Ugenyi, who was second on the team in sacks (4) in 2008, said. "Going to (the double-eagle flex) defense is a good thing because we've seen film on how it causes mass confusion with just moving from nose to a 'three'—that causes the guard and center to think about who they should block. That may allow someone else to come through to make a play."

The blueprint for Army's success can come from watching the film of the Nov. 22, 2008 game between Wisconsin and Cal Polytechnic State University.

Cal Poly, Ellerson's previous team, lost to Wisconsin 36-35, mainly from three missed extra points, but the template of how



In the double-eagle flex defense, Cow defensive end Josh McNary (#44) has a chance to improve on his team-leading 4 1/2 sacks from last season.

to frustrate a bigger, stronger, more skilled opponent is within its viewing.

"Wisconsin's linemen are the biggest in the nation, but Cal Poly was wreaking havoc on the pass rush because everyone was moving around so much," Ugenyi said. "We'll always be undersized, but now we can use all of our strengths such as speed, quickness and intellect, and I think it'll come through this season."

Ugenyi will man the middle of the line with Gann, who started

three games and recorded a sack last year before suffering a season-ending knee-injury.

Cows Marcus Hilton and Josh McNary are the starting defensive ends heading into the season. Hilton finished 2008 by getting his first two career starts.

McNary, on the other hand, was a stronghold at the will linebacker position where he led Army in sacks with 4 1/2.

Ellerson raves about McNary, who has split time between linebacker and defensive end in the past, having a chance to be a real weapon in the double-eagle flex with his pass-rushing skills. It's quite possible he could double his team-leading sack total from a year ago.

The secondary is key to the flex because with all the mayhem going on at the front of the defense, there will now be a greater opportunity to produce turnovers that can have a dynamic effect in any ball game.

Top returnees include Firstie cornerback Mario Hill, Cow free safety Donovan Travis and Cow cornerback Jordan Trimble. Trimble will be fighting to keep his starting job after missing the last six games of the season because of a knee injury.

While the defensive front and secondary have a lot of experience, the linebacking corps is very young.

Yearlings Andrew Rodriguez and Steve Erzinger are looking to solidify themselves at the whip and rover positions, respectively. In the meantime, as Rodriguez and Erzinger get more comfortable, Cow Stephen Anderson will continue to provide experience and high energy from the middle linebacker spot.

Anderson finished 2008 second on the team in tackles (82), tackles for loss (11) and also added two sacks and six pass breakups.

Anderson has recovered well from a hamstring injury that kept him out of spring ball, but he did get an opportunity to do some summer workouts with the University of Texas football team while doing Army summer training.

Doing offseason workouts at UT continued to show Anderson's determination and focus, and it's one of the reasons why he was named a captain as a cow and why he has seamlessly transitioned into the new defense.

"(The defense) is about taking care of the little things," Anderson said. "We're getting the techniques down and the (good) habits to where it is exactly what coach (Ellerson) wants. We've bought into what coach (co-defensive coordinator Payam) Saadat has been teaching us, and down the road that's going to go a long way to helping us succeed."

Both sides of the ball have experienced many changes during the offseason, and now, in two days, the games begin.

Starting off the season with a victory would be monumental toward the team's overall goals of a winning record and making a bowl game, and the anticipation for something bigger is on the minds of the players.

"This season, and I know everyone says its cliché, is going to be better," Ugenyi said. "You really can't tell until you get on the field and win that first game. But, I'm looking forward to big things for myself and the team. I believe we can bring winning back to Army football."



Firstie defensive tackle Victor Ugenyi tries to punch the football out of the hand of the "quarterback" during practice drills. Ugenyi is not only getting used to the new defensive system, but he is also settling into a new position as he moved to tackle from defensive end.

Betterbed balances team and Corps job

Story and photo by
Eric S. Bartelt
Editor

There's nothing like the feeling of beating Navy. There's nothing like the feeling of winning a Patriot League championship. And, there's nothing like winning a game in double overtime. To put them all together was the ultimate sensation felt by the Army women's soccer team Nov. 9 last season when they defeated Navy 1-0 in double overtime to earn the Patriot League tournament championship.

Firstie attacking center midfielder Elizabeth Betterbed, who was a defender on last year's team, felt it was the defining moment of the 2008 season for Army and the best feat of her collegiate career.

"Beating Navy at Navy in double overtime on Pia White's goal (was a big moment)," Betterbed said. "It was a heartbreaker for them, but it was a real exciting moment for us to be able to send off coach (Gene) Ventriglia the right way by making our first trip to the NCAAs. We would like to repeat that memory this year."

The team is in transition as Stephanie Golan takes over as new head coach for Ventriglia, who coached Army in its first 23 years of women's soccer at the Division I level, but that is not deterring Betterbed in believing this year's squad can't do the same thing—making the NCAAs.

The only thing that she wants to change is the result from the NCAAs, which they lost 2-0 to #16 Virginia.

"It was a great experience to go down there and play a national-caliber team," Betterbed explained. "But, at the same time, it was a hugely frustrating game for us. We went down there and played not to lose, and as we know that never works out well and, unfortunately, we didn't win that game."

"I think we could have given them more of a fight," she added. "Hopefully, when we get back this year (to the NCAAs) we'll be more productive."

As Betterbed talks about giving more of a fight, she is all about being a fighter. This season will cement that fighting trait as she battles playing a new position on the field, although she has played it in the past, while tackling the demanding position of being the deputy brigade commander of the U.S. Corps of Cadets.

Betterbed is more comfortable now playing the attacking midfield position, but it has taken some time since she didn't participate in soccer activities during the spring because she spent the semester studying in Mexico.

"The fitness and the speed piece (have come slowly) because I took the spring off from soccer," Betterbed said. "I think that has

meant more than switching positions. I think I'll get there because there is still a month before the league season starts, and I'm working hard to get (in better physical condition for those games)."

When Betterbed sets her mind on something it'll get accomplished, so getting back in prime playing shape shouldn't be a problem for her. She originally was not recruited to play soccer at Army, and tried out for the team during Beast Barracks as a new cadet and made it.

Making the team, in Betterbed's mind, was just like the reasoning behind her coming to West Point—it was for the challenge.

"I think more than anything I was looking for a challenge," the Fox Island, Wash., native, said. "I didn't really know anything about West Point, but the more I learned about it the more I loved it. I loved the lifestyle and what it stands for. I was just looking to see if I could cut it and meet the challenge."

Meeting the challenge is something she has done on a grand scale.

On the soccer field, she earned Patriot League all-tournament team and a second-team all-conference pick as a defender last year. She also earned first-team Academic All-America honors, and now, within USCC, is the second-highest ranking cadet.

While there is an exhausting give-and-take to honoring both commitments to the team and the corps, Betterbed is thrilled to have the opportunity to do both.

"I talk all the time about loyalty to the institution, and being in this position has really highlighted for me the challenge of balancing the two," Betterbed, who also served as the summer garrison regimental executive officer, said. "(Part of) the deputy brigade commander responsibilities are to perform duties as the first captain.

"It's such an open-ended job. I have more freedom working with (Tyler Gordy) to see what's important and then head down that path of managing this program or that program," she added. "At this point, I'm still feeling it out and seeing what needs more attention and what does not."

Golan, who is a Duke University graduate, talks highly about her firstie midfielder, who has taken on the high profile role within the corps with a lot of gusto.

"Liz is obviously the model cadet," Golan said. "She represents what you want from anybody on your team both on and off the field. On the field, she is a tremendous warrior who fights to the very last second of any game.

"She is a true competitor both in practice and in games," Golan added. "Off the field, she takes care of business in the classroom and with her military obligations as well. She is the type of kid who



Firstie attacking center midfielder Elizabeth Betterbed has been trying to balance her soccer practice and game schedule with her duties as deputy brigade commander of the U.S. Corps of Cadets.

really gets the overall picture of West Point."

Moving Betterbed to the attacking midfield position from defender was also a calculated change by Golan because she believes the team will benefit greatly from the move.

"One of the reasons I moved her there is she's the type of kid, when the game is on the line, who wants the ball and wants to be a difference maker," Golan explained. "It's a lot easier to do that further up the field than it is back on defense."

Now that the season has begun, the dynamic of this year is really

taking shape.

Playing soccer and working as the deputy brigade commander are taking hold in her daily life as is keeping tabs on her plebe sister, Claire, who is making a mark of her own by participating with the cross country team.

For Betterbed, all this has made for a phenomenal experience, and she refers back to the spring while attending the civilian engineering school in Mexico on what this has all meant to her life.

"It's forced me to push myself because I'm not just going to college, I'm not just playing soccer,

and just like everyone else (at West Point), I'm working for something," Betterbed said. "I'm preparing to serve and I think that is the driving force in my life."

"Down in Mexico, I would be talking to people who were graduating within a month and I would ask them, 'what are you going to do when you graduate?' and they had no idea," she continued. "And, some of my civilian friends are in the same boat as them, and to me that's a shame because being here has given me a purpose and given me something to work for and I couldn't be happier."

Golan soothes coaching transition

Story and photo by
Eric S. Bartelt
Editor

Last season was the best finish in the history of the Army women's soccer program. Sure, they've won more games in a season than the 12 they produced in 2008, but they never reached the NCAA tournament up until that point.

Defeating Navy 1-0 in double overtime in the Patriot League final sent Army on its first trip to the promise land. However, this year is a new venture with new team leaders and a new head coach.

Army (1-1-1) earned its first win of the season Aug. 28 by defeating NJIT 3-0 at Clinton Field, and it also marked Stephanie Golan's first win as head coach on the Black Knights' sideline.

This year marks the 24th year

Army has competed at the Division I level in women's soccer, although it's the first headed by someone other than Gene Ventriglia.

Golan, who is a 2001 Duke University graduate, spent the last two seasons at Army as an assistant coach. Nevertheless, her players have to become acquainted with her head coaching style, but she understands what the players are going through with this transition because she had to go through it herself as a senior at Duke.

"It is tremendously difficult when you've played three years under one style and then switch your final year," Golan said. "It's a huge challenge because I was in that position as a senior when we had a coaching change, so you can go two ways about it—either you can fight it and make it miserable for everyone involved or you just

jump on board and you go. So far, these girls have done a great job of jumping on board."

The firsties have embraced her coaching style, which includes a change in practice habits such as practicing in game-like conditions.

"Putting a little more game-like conditions on during practice is great," Firstie midfielder Elizabeth Betterbed said. "One problem we had last year when we would go down one goal is the girls would play hard, but they had no sense of urgency. With game-like condition practices, there should be more of that urgency in games that will pay off down the road, and we won't be down too many goals often during the season."

Golan agrees that putting a sense of urgency into their game during practice will bring a different

See GOLAN page 13

Steelman gets nod for opener against Eastern Michigan

Story and photo by Eric S. Bartelt
Editor

He's faster than a speeding bullet, more powerful than a locomotive, he's able to leap tall buildings in a single bound, it's a bird, it's a plane, it's—Trent Steelman.

Every football season has a buzz surrounding the opener and the 2009 Army football opener is no exception. On Tuesday, head coach Rich Ellerson named Steelman the starting quarterback for Saturday's Army opener at Eastern Michigan.

Steelman will be the first plebe in the modern era of Army football (since 1944) to take the first snap of the season under center.

Will the new "Man of Steel" power his team to victory in Ellerson's version of the triple-option offense? Ellerson says we'll soon see.

"We're doing what we think gives us the best chance to be successful," Ellerson said of naming Steelman the starter at quarterback. "If we are, in fact, going to be a triple-option football team, he's the best triple-option quarterback. But, then again, stay tuned because it's a very different environment on Saturdays than it is on Tuesday afternoons."

Ellerson did stress that Steelman will start, but Cow Chip Bowden will still get his chances to perform against the Eagles.

"Chip is still getting a lot of turns (repetitions) and a lot of preparation time," Ellerson said. "He'll be prepared to play and will play."

Teammates of Steelman have the Bowling Green, Ky., native's back and believe he is ready for his first moment in the spotlight.

"He's very mature," Cow linebacker Stephen Anderson said. "It takes a special guy to come here as a plebe



Plebe quarterback Trent Steelman

that have his back."

Army, who finished 3-9 last season, will be looking to end its losing streak in season openers. The Black Knights haven't taken an opener since 1996, which is also the team's last winning season.

"One of our season goals for this year is to win the season opener," Firstie wide receiver Ali Villanueva said. "We need to concentrate and not beat ourselves. We have a lot of respect for Eastern Michigan, but we want to go at them hard and I can't wait to see what happens Saturday."

So will Saturday be the prelude of things to come in the 2009 season? For Anderson, he can't wait to find out.

coming out of Beast and getting hammered down by the academy environment to start the opener. For him to step up like he did proves he's the right guy for the job.

"He's a great athlete and does some things that you just can't teach," Anderson added. "It'll be exciting to see what he does Saturday, but he's got to know that he has 21 other guys on the field

GOLAN, cont'd from page 12

mindset in the last 15-20 minutes of games this year.

"The old adage that you play like you practice is definitely true, and that's the challenge we're faced with right now—is how to replicate that in training," Golan said. "It's about getting everything to become instinctual, and that to me is huge. If we can do it perfectly without the pressure, then when you add the pressure (of the last few minutes of games), we'll have more success."

The team is still also grasping the change in its system, which changed from a 4-4-2 to a 4-3-3 system a year ago to encourage more offensive pressure and opportunities during



Cow midfielder Kelley Robbins has stepped up and is playing a huge role for Army in the center of the midfield.

games.

"At times, it looks really great (the 4-3-3), and, at times, we have to go back and redo what we've already done," Golan explained. "With anything, the more repetition we have with it the better it's going to be. Hopefully, once we get to the Patriot League (games), we'll be settled in so we can do what we're here to accomplish and that's to win another Patriot League title and go to the NCAAs."

"There's going to be some time spent learning because we do have a few players who are in new positions," she added. "They've done a solid job up to this point and I see it getting better and better as we go along."

Golan said there will be a little bit of a learning curve for many of the players, and sees it as a group effort in learning and leadership to get back to the NCAAs.

"We need everybody to step up because it's going to be a total team effort," Golan said. "We have a smaller lineup this year than we did last year, and we have different players who've already started to step up."

"(Cows) Carlie Turnridge and Kelley Robbins have both stepped up in the center of the midfield, and they are playing tremendously huge roles for us," she added. "We've got to get some more production out of our attacking players, but, again, it's going to be a total team effort to get us back to the NCAAs."

Winning is just one of the challenges for Golan as she settles into her first year as head coach. Replacing an academy soccer legend is one challenge, learning about the intricacies of West Point is another, but she is more than ready to test her mettle.

"This place is truly about developing leaders of character, and to have an opportunity to play a part in that in addition to making better soccer players and continuing the great program tradition coach Ventriglia started—it's a tremendous honor and a lot of fun," Golan said. "There are so many different things you have to deal with and understand here. But, having two years under my belt (as an assistant) absolutely (makes it a lot easier).

"To have learned from someone who was here for 23 years for the varsity program and then a few years before that," she added, "it made it easier for me because I already understand some of the challenges and how to face them."

"Our guys are confident. We're excited and we're ready to turn this Army football program around," Anderson said. "We can show (Eastern Michigan) that this is not going to be another 3-9 season. We've worked too hard, we're too determined, and we've got many opportunities this season to show everyone this is our time."

Saturday's game starts at 7 p.m. at Rynearson Stadium in Ypsilanti, Mich. There is no television coverage of the game, but Army fans can video and audio stream the game from ITT Army Knight Vision at www.goARMYsports.com.

The game can also be heard on the Army Sports Network through affiliates 77WABC Radio (770-AM), WALL (1340-AM) and WEOK (1390-AM) as well as Sirius Satellite Radio Channel 91.

\$99 Season Ticket Contest

9 weeks, 9 winners ...

\$99 Army Football Season Tickets

Contest:

This is your last chance to win season tickets to Army football.

To enter, contestants must send an e-mail to ticketcontest@usma.edu that includes their name, address and phone number, plus the correct answer to the week's question.

Entries will be accepted until midnight on the Monday of the following week. Every contestant that answers correctly will be entered in the drawing for that week.

The final winner will be drawn Tuesday to receive one pair of \$99 season tickets for the 2009 Army Football home season.

The final winner will be posted in the Pointer View next week. Limit one entry per person, per week.

Answers to all questions can be found on www.goARMYsports.com. If you have any questions regarding the contest, call the Army Athletics Marketing Office at 845-938-0390.

Week 9 Question: What team will Army hockey play in their season home opener Saturday, Oct. 24?

Week 8 Answer: Iowa.

Week 8 winner is:

Gavin McLeod from Redding, Conn.

Sports calendar

Sept. 4-13

Corps

P.M. AT CRANDALL POOL.

FRIDAY—CROSS COUNTRY HOSTS ARMY OPEN, 4 P.M. AT WEST POINT GOLF COURSE.

SEPT. 12—FOOTBALL VS. DUKE, NOON AT MICHIE STADIUM (TV: CBS COLLEGE SPORTS NETWORK.)

SATURDAY—FOOTBALL @ EASTERN MICHIGAN, 7 P.M. AT YPSILANTI, MICH.

SEPT. 12-13—GOLF HOSTS MULEKICKER INVITATIONAL AT WEST POINT GOLF COURSE, TBA.

TUESDAY—MEN'S SOCCER VS. MARIST, 7 P.M. AT CLINTON FIELD.

SEPT. 13—SPRINT FOOTBALL VS. FAIRLEIGH DICKINSON, 2 P.M. AT SHEA STADIUM.

WEDNESDAY—VOLLEYBALL VS. MARIST, 7 P.M. AT GILLIS FIELD HOUSE.

Club

SEPT. 11—SWIMMING AND DIVING HOSTS DAVID BERSTEIN CHALLENGE, 5

SATURDAY—BOXING HOSTS OPEN GYM PRACTICE AT WEST POINT BOXING ROOM, 10 A.M.