

Sickler receives 2010 Nininger Award

By Tommy Gilligan
Assistant Editor/Photo

In an era where the word “hero” has been used too loosely to describe the actions of so many whom are in their words “just doing their job,” every so often there is an individual whose actions fit the definition to the fullest.

Capt. Robert I. Sickler, Class of 2005, was selected as the West Point Association of Graduates Alexander Nininger Award recipient.

AOG established the award to recognize a company grade officer who displays a selfless act of heroism in combat, much like the actions of the awards’ namesake who was awarded the Medal of Honor posthumously for his actions in the South Pacific Jan. 12, 1942.

Sickler was awarded the Distinguished Flying Cross for his actions during an aerial combat flight in support of the War on Terrorism in Mosul, Iraq.

On the morning of Dec. 27, 2007, Sickler and Capt. Peter Di Giorgio set out to conduct preflight checks on two OH-58D Kiowa prior



Capt. Robert I. Sickler, Class of 2005, addresses the Corps of Cadets and distinguished guests in Washington Hall after receiving the 2010 Nininger Award Sept. 16. The Alexander R. Nininger Award is presented to a West Point graduate at the company level who displayed valor in a combat situation.

PHOTO BY JOHN PELLINO/DPTMS VID

to their mission.

“About an hour into our mission, our scout weapons team, operating in the two OH-58D Kiowa, light attack helicopters, spotted the bodies of two women below us, lying in the middle of the busy

street,” the West Virginia native said. “As we made our second pass over the area, gunfire erupted from a nearby building, and we realized the enemy had set a trap.”

Sickler said he reverted back to his training, not only as a pilot but

as a cadet as well.

After the initial attack, the Distinguished Flying Cross recipient recalled how the insurgents, armed with AK-47s and large caliber machine guns, engaged in a firefight with his aircraft.

As the firefight ensued, Sickler and Di Giorgio’s aircraft took fire.

“I heard ping, ping, pong—several 7.62 mm rounds had hit our aircraft,” Sickler said. “One of the rounds had cut a bundle of wires between our seats, shutting down our electronics.”

“The radios went silent and our display screens went black. I could not even hear Pete (Di Giorgio) who was right next to me in the cockpit,” he added.

Without the ability to communicate with anyone, Sickler and Di Giorgio headed back to the airfield.

“I began to drop smoke as we progressed back to the airfield so that friendly forces could track us if we went down,” Sickler said.

As they made it back to base, Sickler looked at Di Giorgio and said, “We actually pulled this off.”

As they landed, Di Giorgio shut down the aircraft as Sickler raced to the aircraft he had pre-flight checked before going out so that they got right back to the mission.

“There was never a question about continuing the mission,” the former West Point Mini-Baja competitor said. “Within minutes, we were linking up with our team tracking the people who were moving out in a white car—once again, our two-helicopter team was on the attack.”

Sickler went on to explain how the Rangers on the ground directed the team to the target via radio, and the mission was completed by eliminating the target and capturing one insurgent, who provided important information about other cells.

“I was one member of a team of professionals, the actions of each one were critical to the outcome that day,” Sickler said. “We often had to improvise, make quick decisions, compensate for damaged equipment, and, most of all, read the actions of our teammates to accomplish our goal.”

Cadets conduct Black Hawk familiarization training

Story and photo by
Sgt. Vincent Fusco
Dir. of Public Affairs &
Communications

With summer training over for nearly two months now and the U.S. Corps of Cadets fully immersed in academic activities, any tactical training time comes at a high premium. Fortunately, cadets from 4th Regiment experienced a training session that was every bit as valuable as the time allotted for it.

About 175 cadets from Company A-4 and others within 4th Regt. participated in voluntary static load training with UH-60 helicopters Sept. 17 at the Camp Buckner parade field. At least half of those cadets were Plebes and Yearlings who had rarely, if ever, flown on a Black Hawk before and welcomed the opportunity to ride one.

What was of more interest than the training itself was that it was entirely cadet-driven. The planning for this session of unit

training time began after Firstie Hans Seller, Company A-4 military development officer, returned from Pathfinder training.

During that time, he learned how to conduct advanced helicopter missions and parachute missions from fixed and rotary-wing aircraft.

Seller then approached Firstie Robert Kirkwood, A-4 Company commander, and presented the idea of conducting UTT with aviation assets. At first Kirkwood was skeptical about the idea, but once Seller started pulling resources together, cadet leadership’s interest in the training grew.

“We thought that last year, when we put together our UTT ideas, we didn’t want to do the regular UTT thing,” Kirkwood, a Tacoma, Wash., native, said. “We didn’t want a platoon run; we didn’t want to just walk around West Point. If we’re going to do it, we want to do it right.”

This last summer, many of the Plebes rode in Chinooks, Ospreys and other transports, but a significant number of cadets did not have



Cadets from 4th Regiment, U.S. Corps of Cadets, exit a Black Hawk helicopter during familiarization training Sept. 17 on the parade field at Camp Buckner.

experience riding in a Black Hawk. The UTT afforded the opportunity to conduct static load training, which teaches the proper procedures for boarding and exiting a helicopter.

The training was also an opportunity

for the upperclass to practice leadership by serving as chalk leaders for each flight. Seller and other cadet graduates of Pathfinder training served as trainers and safeties.

See BLACK HAWK TRAINING, Page 2



A healthy lifestyle can help keep a mind healthy

By Capt. Matthew Pride
Commander, HHC-USAG

(Editor's Note: This is the fourth in a series of articles presented as part of the September Suicide Prevention month activities at West Point. For additional information on the Army's Program, go to www.armyg1.army.mil/hr/suicide/default.asp. Need to talk with someone? Call the free, 24-hour Crisis Intervention Hotline—1-800-273-TALK (8255).)

On Sept. 1, Department of the Army launched the "Shoulder to Shoulder: I will never quit on life" campaign plan aimed at providing preventative measures to offset a growing trend among Army veterans and servicemembers who contemplate or attempt suicide. According to Department of Defense figures, 160 active-duty Soldiers and wounded warriors committed suicide in 2009, up from 140 in 2008. In fact, from the invasion into Afghanistan through the summer of 2009, a total of 817 Soldiers killed themselves, compared to 761 Soldiers that were killed in action in Afghanistan during the same time period.

This growing trend is a challenge not only for our military commanders and leaders, but for everyone serving on active duty, National Guard and Army Reserve status, their Family members, friends and all civilians that support and defend the American way of life through government or contractor service.

Our way of life is one of amazing resiliency and determination and reflects a *can-do* spirit that has proven critical in our great nation's history when faced with significant challenges. One very important preventative tool every person possesses to offset the growing suicide rate is to maintain an active, healthy lifestyle, which can help one have a healthy mindset.

As the vanguard for our nation's values and principles, all serving members must exude confidence and determination to overcome this present challenge, while building cohesive and constructive relationships with subordinates and supervisors in a united effort to stunt the current trend.

Shoulder to shoulder, each member of the team must understand and recognize symptoms or signs of depression or stress that could lead to destructive negative thoughts.

In an effort to combat the out-of-control suicide rate, members of the Army, whether Soldier, Family member or DA civilian, must master stress and time management.

The following are a few useful ways to do this:

- **Stay active and involved in your company or academic department's intramural sport team:** Whether it's playing flag football, ultimate Frisbee, basketball or baseball/softball, stay or get involved. Sports are a good way to overcome work or personal stress and provide you with an opportunity to connect with co-workers or colleagues in your class, company or office;

- **Strive to achieve a healthy life balance:** It's no secret Garrison Commander Col. Michael Tarsa rides a motorcycle on the weekends. Doing what you love during free time is a great way to remain focused and committed to challenges and issues when it matters during duty hours. Allowing work to intersect with personal developmental time can sometimes have a detrimental effect on a Soldier's well-being. Use off-duty time to develop personal relationships with Family and friends and make a concerted effort to do something you enjoy doing that is not work-related;

- **Exercise:** Everyone in the Army understands that morning PT formations, along with the physical activities that follow, are not always things to which Soldiers look forward. However, PT is not meant to force Soldiers to workout, but is intended, above all, to stress the importance of maintaining a healthy, active lifestyle. Calisthenics, muscle strength endurance activities, aerobics and other forms of physical training not only provide ways to stay in shape, but countless scientific studies have proven that this also increases happiness, self-esteem and confidence. Find an exercise you like and pursue it;

- **Nutrition:** Although conclusive research is underway, there are documented scientific studies that suggest maintaining a healthy, balanced diet can positively improve a person's outlook. Dr. Lynn Harbottle, consultant in nutrition and dietetics at the Health and Social Services Department in Guernsey, England, is one among many scientists looking to draw a connection between healthy eating and an increased mental capacity to mitigate factors that lead to major depression or thoughts of suicide. Nevertheless, maintaining a healthy diet is more than just a great way to eat; it is a disciplined and

BLACK HAWK TRAINING, cont'd from page 1

With everyone's busy schedules this time of year, it can be difficult for the cadets to plan and conduct tactical training in between satisfying academic requirements. By creating dynamic training like this and offering it as a voluntary opportunity, those who participated in the event found it educational and fun.

"With something like this, which comes out very rarely, we send it out as optional and we say, 'hey look, it's not required (and) it's in your free time, but if you want to get some good training you're more than welcome to,'" Kirkwood said. "It's shifting unit training time from being a waste of time in the middle of the week to something that's worthwhile—something people will enjoy doing."

Seller, a Houston native, thought it would be a great experience to conduct a large-scale, advanced level of training. With the overwhelmingly positive response he has received from the underclassmen, he and his fellow cadet Pathfinders are working on bringing a larger capability of aircraft to the academy.

The static-load training was the first step in achieving that capability, Seller said. The next step of this Pathfinder-inspired training will involve live sling-load training and integrate seasoned air assault-qualified cadets in order to bring them up to a higher level of proficiency.

"That way, cadets don't come here, get a badge and disappear," Seller said. "We have cadets who go to a school, and then we can improve their training here and send them into the Army (as) a better-trained lieutenant, able to conduct better and more complex operations."

certain way to improve overall quality of life.

It is everyone's responsibility to both recognize the symptoms of depression in others and seek help when experiencing their own thoughts of suicide.

As stated in the campaign plan letter signed by the Secretary, Chief of Staff and Sergeant Major of the Army, "Public awareness and education of this problem along with treatment for suicide-related risk factors are the keys to preventing and reducing any further loss of life."

To mitigate the risk factors that sometimes lead to an increased propensity to commit suicide, all members of the Army Family must strive to maintain a healthy, active and constructive lifestyle to accomplish the mission.

One suicide is one too many, but together, we can eradicate this preventable problem affecting the Army.

Shoulder to shoulder, we can overcome.

Solution to Weekly Sudoku

3	4	5	6	9	2	7	1	8
7	1	8	5	3	4	2	9	6
6	2	9	7	1	8	5	3	4
1	8	2	3	4	6	9	7	5
9	5	6	8	7	1	4	2	3
4	3	7	9	2	5	6	8	1
2	6	3	1	5	9	8	4	7
8	9	1	4	6	7	3	5	2
5	7	4	2	8	3	1	6	9

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POINTER VIEW®

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West Point
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Ford CEO presents unique leadership model

Story and photo by Mike Strasser
Assistant Editor/Copy

The Department of Behavioral Sciences & Leadership opened the first Distinguished Leader Series of the academic semester with Ford CEO Alan Mulally as guest speaker.

The president and chief executive officer of Ford Motor Company explained his “One Ford” strategy and also the “planes to automobiles” transition he experienced as former CEO of Boeing Commercial Airplanes to a group of cadets taking the Introduction to Management course.

“This is a drastic change, switching from aviation to the automotive industry, and he was able to take over Ford, give it a sense of direction and greatly impact the company,” Cow Bill Dornier said. “He discussed that a leader must be flexible and willing to try new ideas and plans, which parallels perfectly with his own career—shown by him taking over Ford and keeping over 60 percent of the previous employees.”

Mulally’s message of leadership communication resonated with Cow James Oswald, a Company A-1 cadet sergeant.

“Mr. Mulally showed that leadership of a large company like Ford Motors does not fall solely on the CEO, but rather it lies in communication,” Oswald said. “His Thursday morning meetings last just over two hours and every major Ford branch around the world gives a status update and input on what needs to improve and how it can be improved.”

These meetings are not exclusive to management, either. Mulally said executives and managers are encouraged to bring employees to the table.

“Whether it is the assembly line, the project design or engineering side, everyone in the company gets a feel for how things are being run, and because of this, has an interest in the company,” Oswald said. “In short, the main point Mr. Mulally hit on with regards to leadership is that a company is made of people and a leader must lead people, so we should communicate to those people so they can understand for themselves how the company is being run, which will in turn give them more of an interest in the results.”

From his pocket, Mulally pulled out a Ford “Blue Card,” a plastic card listing four goals on one side and a definition of the “One Ford” concept on the other.

“This is a great way to allow everyone in the company from the bottom to the top to internalize the mission and the goals of the company and to make the company as effective as possible,” Cow Chris Hardee said. “I also liked how he said one of the greatest parts of his company is that he feels like he has put all the people in the right areas for their strengths to maximize the effectiveness of his company.”

Cow Stephen Lask was impressed with the simplicity of Mulally’s guidance on finding



Ford CEO Alan Mulally was the speaker for the Distinguished Leader Series Sept. 15.

and setting goals.

“The overall theme he presented was one of humbleness and hard work,” Lask said. “It was about dedication to the goals you set and to providing people the best product possible.”

Lask, a Company C-1 cadet, found Mulally to be down-to-earth.

“It’s easy to see why he has fun working because he fosters an enjoyable climate while meeting goals,” Lask said. “He also stressed the importance of several values that the Army also stresses—integrity, selfless service, as well as technical excellence.”

Hardee also noticed the correlation with Army leadership principles.

“One of the main things I took from Mr. Mulally’s talk was one of the main Army leadership principles of ‘Be, Know and Do.’” Hardee said. “Mr. Mulally really emphasized the ‘Be’ portion, but along with the ‘Be’ portion he talked about how being a great leader is internalizing leadership principles such as honor, integrity and teamwork, and these principles will serve us as leaders in the future.”

Dornier said the forum complemented what is being studied in the MG381 course.

“It helped reinforce the material we learn in class and showed its direct relevance to how it is applied in a business setting,” Dornier said. “Mr. Mulally spoke on the importance of corporate level strategy and an overall mission statement. He stated that the main issue that was negatively affecting Ford before his arrival was the lack of a clear focused strategy. This was an amazing opportunity for me to hear him speak on this topic, especially since I am making a small presentation on corporate level strategy tonight.”



“Hope Unseen” Book Signing

West Point Warrior Transition Unit Commander, Capt. Scott Smiley, signs copies of his book “Hope Unseen” at the West Point Book Store Sept. 15. He is accompanied by his wife, Tiffany.

TOMMY GILLIGAN/PV

Junior Leader Panel connects cadets with branch Soldiers

Story and photos by Mike Strasser
Assistant Editor/Copy

Sgt. Craig Preston, standing in front of a towering Patriot Missile Launcher Station, greeted the Corps of Cadets Sept. 16 on Thayer Walkway. Accompanied by Sgt. Ryan Winters, both with the 11th Brigade, 1-43 Air Defense Artillery out of Fort Bliss, Texas, the mission that day was quite different from the one they redeployed from six months ago. They were making the case for ADA and why these future Army officers should consider a career in that field.

While most cadets were rushing to classes, they got the attention of Plebe Sam Lowell, still years away from making a branch selection. The active-duty noncommissioned officers talked about how ADA played pivotal roles in the Gulf War, as well as Operations Iraqi and Enduring Freedom.

“But the best part of ADA is taking care of Soldiers and changing people’s lives,” Preston said. “As officers, they will have the opportunity to get in-depth with their Soldiers, and that hands-on experience will come pretty quickly.”

Soldiers and officers from 16 different Army branches came to West Point Sept. 16-18 to orient cadets on the variety of Army career options. To that end, the Department of Military Instruction created panels of junior officers to participate in leadership forums and branch orientation sessions that provided cadets a better understanding of the expectations placed on platoon leaders and operating in a theater of war.

Inside Robinson Auditorium, Class of 2005 graduate Capt. Terron Wharton related his experience as a 22-year-old lieutenant deployed as a tank platoon leader in Iraq during the surge. The armor officer told cadets how his unit found themselves conducting not only armor missions but branching out to infantry and civil affairs as well. Wharton said the American Soldier is perceived as a problem-solver by the host nation populace, whether that meant figuring out how to feed a family, find a job or restore water.

Outside, a contingent of military police officers from Fort Drum, N.Y., held court in front of an armored security vehicle to a group of yearlings taking the Fundamentals of Army Operations course (MS200). Spc. Scott Hoifeldt described the radio systems, navigational systems and specs of the vehicle before the cadets were given the go-ahead to explore the interior. Scott R. Swartzwelter represented the manufacturer of the Buffalo A2, a Mine Protected Clearance Vehicle used by the Army and Marine Corps, and a piece of equipment with which any future engineer officer should become familiar. He said the cadets were asking good questions about the Buffalo, which is fitted with a large articulated arm for ordnance disposal and equipped with cameras to verify the presence of improvised explosive devices.

As a Yearling, Brian Gerardi still has some time before making a branch selection, but made use of the opportunities from the three-day event.

“My class has about two years from November to decide our branch preference,” Gerardi said. “But we’re constantly talking branches, especially with past graduates and firsties. A lot of it is about information gathering.”

Gerardi said the summer training offered plenty of branch orientation for his class to research information and



(Above) Military Police officers from Fort Drum, N.Y., held court in front of an armored security vehicle and spoke with a group of yearlings taking the Fundamentals of Army Operations course (MS200). Spc. Scott Hoifeldt explained the vehicle’s radio systems, navigational systems and specs before the cadets were given the go-ahead to explore the interior. (Below) West Point cadets mingled with active-duty Soldiers during pre-game festivities at Black Knights Alley and at the Combined Arms Tailgate after the Army-North Texas Football game Sept. 18. Firstie Jace Pennington gets some hands-on instruction to operate the Patriot Missile Launcher Station from Staff Sgt. Steven Ramirez, 11th Brigade, 1-43 Air Defense Artillery out of Fort Bliss, Texas.

compile it. Having considerably less research time is Firstie Jace Pennington. In less than a month, Pennington and his classmates will make their branch selections, and he’s honed in on the infantry. Having had the opportunity to listen to junior leaders, ask questions and explore different branches makes a difference, Pennington said.

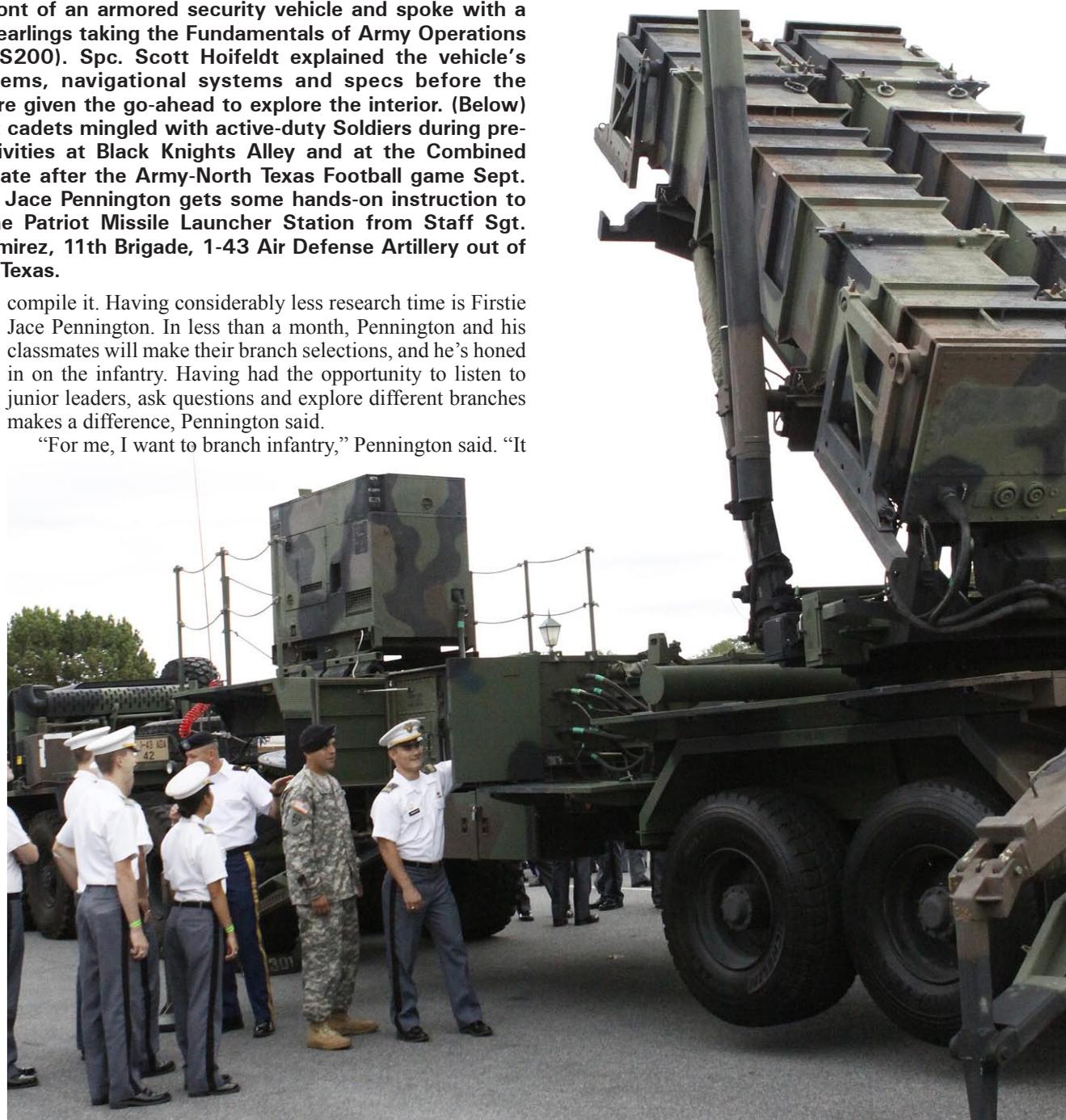
“For me, I want to branch infantry,” Pennington said. “It

was really good to get the perspective of captains a few years ahead of us in the force. There was no sugar-coating and it gave us a good idea of what to expect.”

On Sept. 18, a Combined Arms Tailgate followed the Army-North Texas football game, in a social atmosphere where cadets and community members could meet the active-duty Soldiers and explore the equipment they work with. Pre-game festivities at Black Knights Alley provided additional opportunities for Soldiers to connect with cadets and Army Football fans.

“The purpose of the Junior Leader Panel and Combined Arms Tailgate is to inform first, second and third class cadets on the duties, responsibilities and opportunities of each of the 16 branches by providing interaction with recently deployed leaders, branch representatives and USMA staff and faculty,” Maj. Stan Goligoski, a DMI instructor, said.

(Editor’s Note: To view more photos and details from the story, visit: www.army.mil/news/2010/09/20/45414-lessons-from-the-field-help-west-point-cadets-make-branch-selection/.)



West Point team enhances new shelter design

Submitted by the Department of Civil and Mechanical Engineering

Engineers from the Natick Soldier Research Development and Engineering Center approached professors in the Department of Civil and Mechanical Engineering in the fall of 2009 requesting their assistance in developing an innovative new passageway system to connect adjacent, expandable ISO shelters used for field command and control centers and hospital surgical suites.

The existing passageway consisted of a heavy (four-person carry) ramp inside a canvas tunnel. The Natick Center wanted to address several concerns by the Missile Defense Agency, which could not use the existing passageway to connect adjacent shelters without violating operational security requirements for their sites.

Lt. Col. Bruce Floersheim, an academy professor in CME, and Firstie Kyle Volle, a mechanical engineering student and the cadet brigade command sergeant major, agreed to tackle the challenge as part of Volle's mechanical engineering degree program in the form of an independent study project in the spring of 2010.

In February, Volle and Floersheim traveled to Natick, Mass., for a full-day on-site visit with the Composite Shelters Team working on the project. The Natick team, lead by Melvin Jee, included Bill Greehy, Class of 1984, who had approached his boss about tapping West Point's expertise and supporting cadet education at the same time for several projects, including this one.

Floersheim and Volle examined existing shelters, discussed concerns with Natick engineers and facilitated a workshop to elicit new design concepts based upon customer concerns and required functionality. Design continued throughout the spring and concluded with a briefing and presentation of the concept to Natick engineers and a representative from the Missile Defense Agency on Projects' Day.

The concept presented to the customers was a modular rigid enclosure solution with integrated walls and ramp. Unique features of the design included a folding system that locks into the side wall panel during transportation, eliminating storage space requirements that existed before. The floor and roof module are identical, one coming from each shelter being joined.

Each section (ramp and side walls) weighs less than the single ramp that it replaced. The entire design fits within the canvas tunnel, which remains as a dust and weather barrier. With an approved final design concept, Volle traveled to Natick after the academy's 2010 graduation to work for three weeks on an Advanced Individual Academic Development completing the final detail design work and constructing the prototype with Natick manufacturing engineers.

The structure was deployed to Vandenberg Air Force Base shortly thereafter and put into service where it is today supporting Missile Defense Agency operations.

This effort is just one of many examples of projects undertaken at West Point across the departments where military requirements may be met while satisfying cadet educational requirements at the same time. Volle had a great experience working with the Natick SRDEC engineers, tackling a real-world engineering problem and during his firstie year will continue working with Floersheim and the SRDEC team to tackle a critical Army need.

Volle will be leading a team of cadets from CME, Department of Military Instruction and Behavioral Sciences & Leadership in the design and development of a protective barrier—currently called a collapsible fighting position—for Soldiers to use in modular fashion to hastily construct one- or two-man fighting positions in Afghanistan during the first 48 hours of Forward Operating Base construction.



Firstie Kyle Volle and Lt. Col. Bruce Floersheim examine the prototype passageway.
PHOTO BY BILL GREEHY

Are you Ready?

Helpful tips from the Financial Readiness Program:

- Obtain a yearly credit report. The three major companies are:

TransUnion Corporation (800) 916-8800; Experian (888) 397-3742; Equifax (800) 685-1111;

- If you want telemarketers to stop calling your home, register with the "Do Not Call" Registry. For the Federal Government, contact <http://donotcall.gov/default.aspx> or call 1-888-382-1222 from the telephone you wish not to be called. New York State can be contacted by calling 800-697-1220 or online at www.consumer.state.ny.us;

- For every pre-approved credit offer you receive, an inquiry has been made into your credit report. The number of "hits" on your account may work against you. To exclude your name from a list of prescreened names for a five-year period, call the OptOut Request Line at 888-567-8688.



Riding on West Point?

Be sure to wear proper gear

Submitted by the West Point Safety Office

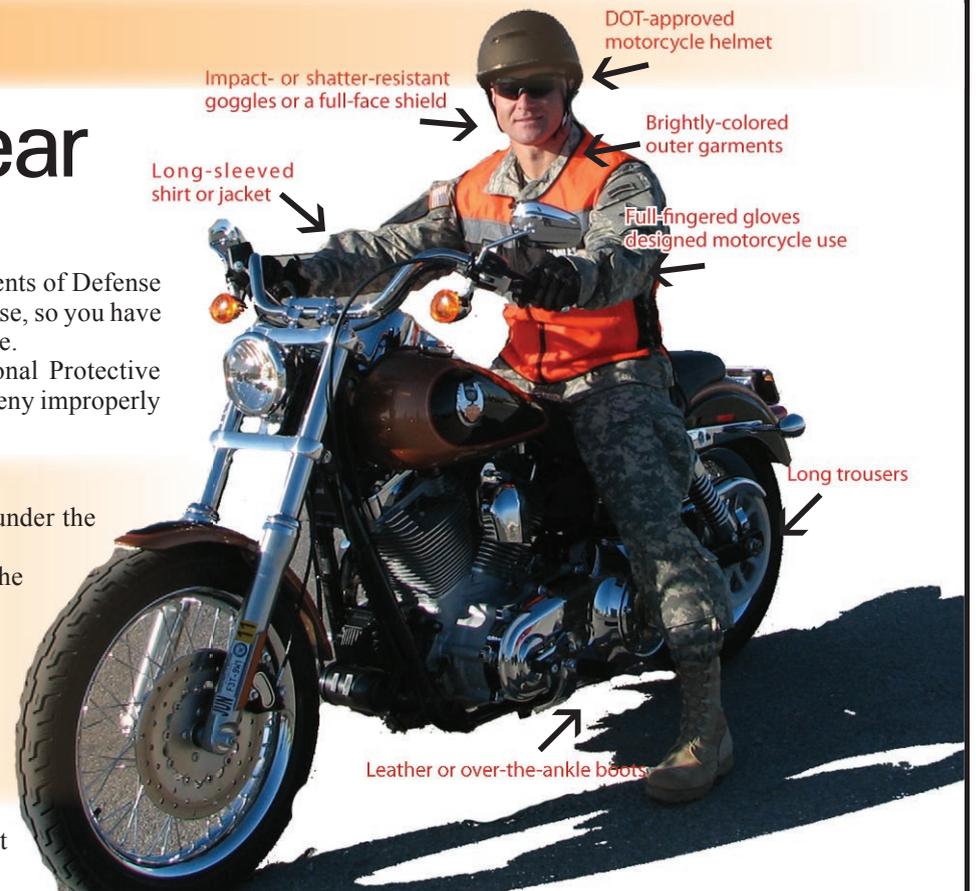
If you plan to ride a motorcycle on West Point, ensure you are following the Departments of Defense and Army regulations and West Point policies and have completed the required safety course, so you have your Motorcycle Safety Foundation Basic Rider Card along with your motorcycle license.

When entering the West Point reservation, all riders must wear the required Personal Protective Equipment. West Point Policy Memorandum 144-09 authorizes that Security Guards can deny improperly attired motorcycle riders access to West Point.

Personnel riding here must adhere to the following Army standards for PPE:

- Wear a Department of Transportation motorcycle helmet that is properly fastened under the chin;
- Have impact or shatter-resistant glasses or full-faced shield properly attached to the helmet;
- Wear leather boots or over-the-ankle shoes;
- Wear a long-sleeved shirt or jacket, full-length trousers and full-fingered gloves or mittens designed for motorcycle use;
- Wear a brightly-colored outer upper garment (shirt, jacket or vest) during the day and a reflective garment during the night (a reflective belt is not sufficient). When wearing a backpack, caution should be exercised to ensure the high-visibility garment is visible.

For more information about motorcycle safety or the safety classes, call the West Point Safety Office at 938-3717.





Strictly ballroom

People from around the Hudson Valley came to the West Point Women's Club ballroom dancing event Sunday for an afternoon of food, drink and dance. Many participants are members of ballroom dancing clubs while others follow the ballroom circuit by searching the Internet and flyers.

KATHY EASTWOOD/PV

Meeting of the Minds

By Mike Strasser
Assistant Editor/Copy

It's a subject that has been studied, debated and theorized at West Point for more than two centuries, but one rarely televised for a national audience. Leadership took center stage Sept. 15 when a panel of expert decision-makers, business influencers, policy makers and visionaries assembled at Eisenhower Hall's Crest Hall for a CNBC special called "Meeting of the Minds: The Future of Leadership."

With a Corps of Cadets audience surrounding the stage, CNBC host Maria Bartiromo welcomed the panel which included the U.S. Military Academy's adjunct professor in the Department of Behavioral Sciences & Leadership Alison Levine, former NATO Supreme Allied Commander and West Point Class of 1966 graduate retired Gen. Wesley Clark and New England Patriots CEO and Chairman Robert Kraft.

Bartiromo described the one-hour event as an opportunity "to unite one generation of leaders with another so we can keep America thriving through all the challenges ahead."

In that spirit, Bartiromo handed the microphone to several cadets to ask leadership questions to the panel.

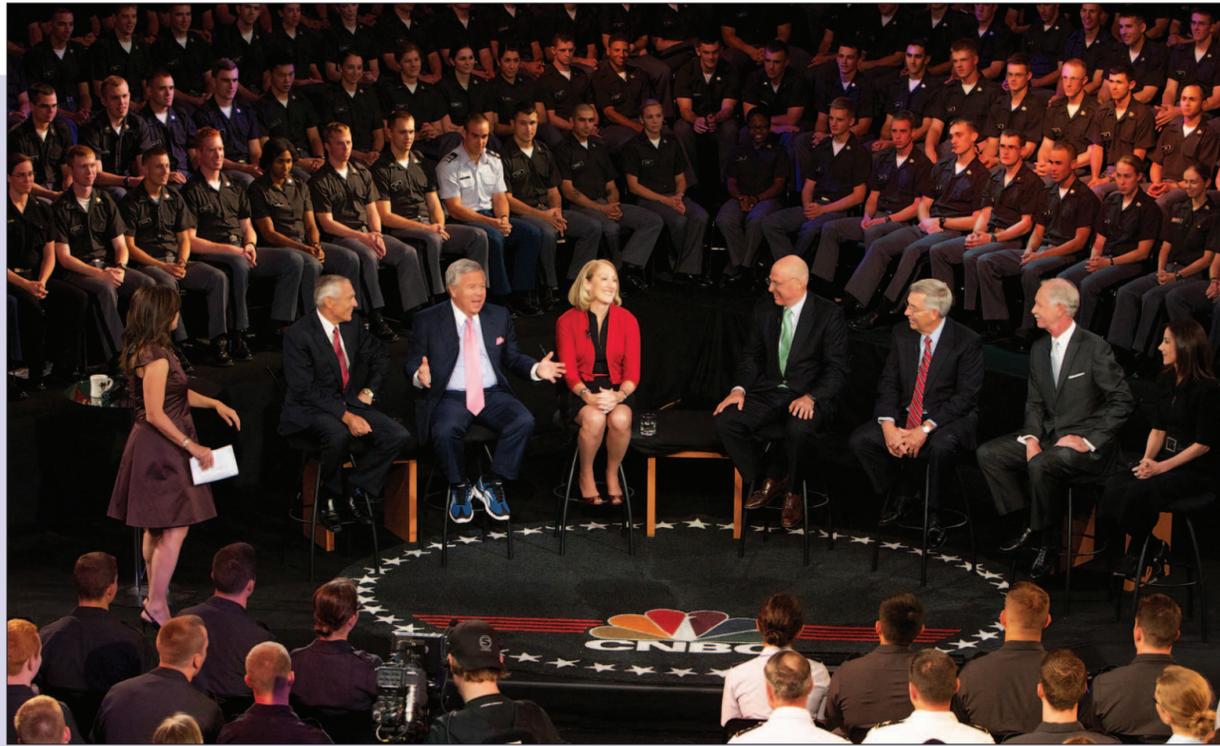
Cow Richard Hood asked Jim Owens, Caterpillar Inc. chairman, whether leaders are born or made.

"I personally think (leadership qualities) are developed through training, through life and through the learning cycle you go through in life," Owens said. "Take every opportunity to learn. It's a lifetime journey and you keep building on that learning experience to prepare yourself for leadership in the future."

The forum also delved into discussing the characteristics of a leader—courage, integrity and learning from failures.

Levine, who served as the team captain for the first American Women's Everest Expedition, said there's intolerance to failure in America.

"I think when we are intolerant of failure that really stifles innovation in America, because failure is one of the greatest learning experiences," Levine said. "I think



The Corps of Cadets made up much of the audience for CNBC's "Meeting of the Minds: The Future of Leadership."

PHOTOS BY TOMMY GILLIGAN/PV

if we became more failure tolerant that would grow innovation, I think it would grow the economy and I think it would grow more people into responsible, successful leaders."

Bartiromo asked West Point Superintendent Lt. Gen. David Huntoon Jr. why a poll of cadets showed integrity was the most critical leadership issue today.

"In the Army, integrity is defined very simply as doing what's right legally and morally every single day," Huntoon said. "That's fundamental

to the way we speak about leadership here at West Point. I think cadets live with this values-based leadership at West Point each and every day and integrity must be at the top of their list."

After the taping, several cadets interviewed panel members one-on-one for a Psychology for Leaders course project.

Cow Rachel Stuhlmiller interviewed

Levine to gain more information and insight into the leadership principles addressed in the PL300 course.

"Interviewing and getting to escort Ms. Levine around West Point was the highlight of the experience," Stuhlmiller said. "Being an interviewer allowed me to essentially have a conversation with an incredible leader. I was able to gain greater insight into her motivation and character."

If the tables were turned and Stuhlmiller was on the panel, what would she say if Bartiromo asked her what makes an extraordinary leader?

"Integrity, focus and confidence," Stuhlmiller said.

Of the panelists, she said U.S. Airways Capt. Chesley Sullenberger III best reflected her idea of a leader.

Sullenberger is best known for successfully landing his malfunctioning plane on the Hudson River in January 2009, thus saving the lives of 155 passengers.

"He made two clear points with which I identified strongly. The first, that he maintained a sense of calm in an emergency, and the second, he stayed focused on the task at hand," Stuhlmiller said.

The program wrapped with each panelist sharing their final thoughts on leadership.

"I think when you're a leader you have to look at your situation, your problem that you're facing and you have to have a plan," Clark offered. "You have to have a sense of responsibility and you create and live that plan. Whether it's how to take your company through an inspection or how to run a raid in Afghanistan or how to lead an alliance—the leader has to have the vision and the technical confidence to have the plan."

This is the fifth installment of the "Meeting of the Minds" series which previously hosted panels to discuss technology, capitalism and



Standing in line to ask a question to the panel is Cow Michael Gorman, who asked Anne Mulcahy, former chairman and CEO of Xerox Corporation, what leadership characteristics are most lacking in America today. Her answer was courage; courage to take risks and make the right decision at the right time.

industry in America.

Producer Mary Duffy told the cadets prior to taping that the show has been in development for months, with a staff of 96 working several days at West Point to erect the stage, install the lighting and film intros and segues.

"This is the ultimate place to come for a talk on leadership," Duffy said.

The program has not been rebroadcast yet, but several clips can be viewed online at: <http://www.cnbc.com/id/15840232?video=1592373403&play=1>.

The Panel

- **Retired Gen. Wesley Clark**, former NATO Supreme Allied Commander
- **Robert Kraft**, CEO of the New England Patriots football team
- **Alison Levine**, West Point BS&L adjunct professor
- **Anne Mulcahy**, former CEO of Xerox Corp.
- **Jim Owens**, chairman of Caterpillar Inc.
- **Henry Paulson**, former U.S. Treasury Secretary and chairman of Goldman Sachs
- **Capt. Chesley Sullenberger III**, U.S. Airways pilot, best known for safely landing his airplane on the Hudson River, saving the lives of 155 passengers

On Leadership

Prof. Alison Levine: "It's critical to be able to lead based on the situation in those environments and not necessarily lead based on a particular plan, because whatever plan that you wrote out yesterday or today may be completely different the next day because you're dealing with things in the environment that you have absolutely zero control over. So part of the importance is, again, being flexible, learning how to be accommodating to what's going on around you and realizing that complacency is going to lead to extinction."

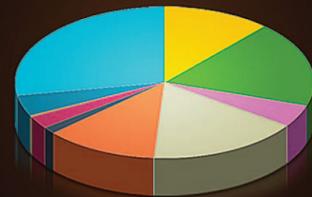
Overcoming Failure

Capt. Chesley Sullenberger III: "You have to be resilient. You have to hold two thoughts in your mind; two very different thoughts in your mind simultaneously. You have to know with almost unshakable certainty that ultimately you will achieve your goal, while at the same time being able to confront an immediate and maybe very difficult reality and take action."



Cadet Poll

What is the most critical leadership issue we face today?



650 cadets polled

- 11.8% DEVELOPING LEADERS OF CHARACTER FOR THE U.S. MILITARY
- 18.2% DEVELOPING IRAQI & AFGHAN LEADERS
- 4.7% ACCOUNTABILITY OF LEADERS IN THE FINANCIAL SECTOR
- 16.5% LEADING IN MULTI-CULTURAL ENVIRONMENTS
- 12.1% LEADERSHIP IN EXTREME & DANGEROUS ENVIRONMENTS
- 1.5% MINORITY LEADERSHIP OPPORTUNITIES
- 2.6% TOXIC LEADERSHIP
- 0.3% ENVIRONMENTALLY RESPONSIBLE LEADERSHIP
- 4.4% TOLERANCE & DIVERSITY
- 27.9% THE NEED FOR LEADERS OF INTEGRITY

CNBC GRAPHIC



Maria Bartiromo, host of CNBC's "Closing Bell," moderated the discussion panel.

CNBC Cadet Poll

Do you think the same qualities that defined leadership in the 20th century define it in the 21st century?

- 41% Yes, leadership qualities are enduring
- 59% No, today's leaders are defined differently

Do leaders learn more from their successes, or failures?

- 90% More from failure
- 10% More from successes

Will your generation be better off or worse off than your parents' generation?

- 60% Better off
- 40% Worse off

Do you feel there is a leadership deficit in this country?

- 39% Yes
- 61% No

Does being a leader require a large ego?

- 5% Yes
- 95% No

FMWR Blurbs

Register for upcoming fall SKIES classes

Note: All classes require a small fee for these lessons and/or materials.

For anyone ages 5-18 who enjoys art-mixed media and painting, classes are being offered starting Monday.

• Mixed Media Art Class

Children will have the opportunity to explore and work with various mediums.

All children will work at their own pace to create visual art that combines various traditionally distinct visual art media.

Classes take place Mondays through Nov 1. The times for age groups are: ages 5-8 years, 4-4:45 p.m. and ages 9-18 years, 5-5:45 p.m.

• Painting Class

Children will learn basic painting fundamentals using acrylics or temperas by experimenting with color, technique and subject matter.

All children will work at their own pace to build upon individual skill levels.

Classes take place Wednesdays through Oct. 27. The times for age groups are: ages 5-8 years, 4-4:45 p.m. and ages 9-18 years, 5-5:45 p.m.

Children ages 3-5 years old have the opportunity to be introduced to Gymnastics and Tennis starting Oct. 13.

• Pre-Gymnastics

The focus of this class is to improve balance, strength and coordination in a fun, non-competitive environment.

Children will practice gross motor and gymnastics skills using mats, gymnastic apparatus and games.

Classes take place Wednesdays from Oct. 13-Dec. 8. The times are 9:30-10 a.m. or 10:40-11:10 a.m.

• Preschool Tennis

Children will learn basic tennis strokes and work on hand-eye coordination.

They will enjoy learning this lifetime sport in a fun environment.

Classes take place Wednesdays from Oct. 13-Dec. 8. The times are 10:05-10:35 a.m. or 11:15-11:45 a.m.

All classes will be held at the Lee Area Child Development Center, Bldg. 140.

For more information, call 938-8893.

FMWR Community Swim Program

Crandall Pool in the Arvin Cadet Physical Development Center now has a noontime swim program. Hours are noon-1:30 p.m.

There will also be evening hours from

6:30-8:30 p.m. Mondays and Wednesdays.

There is no charge for the program but all participants must have proper photo ID for entry into Arvin Gym.

The pool information updates on the schedules is 938-2985.

Craft Classes

Create your own Army bracelet—a three-class series on Thursday evenings from 5:30-6:30 p.m. today and Sept. 30.

Enjoy your Friday lunchtime at the Craft Shop. Bring a sack lunch and spend your lunch hour between 11 a.m. and 1:30 p.m. Friday.

CYSS Kid's Day 2010

Come celebrate Kid's Day 2010 with Child, Youth and School Age Services from 4-7 p.m. Friday at the Lee Area Child Development Center.

The event is free for the community and is an event for Families to come together.

There will be free snacks, a bouncy castle, XerDance, volleyball, music equipment for youth to jam on, scratch art and an oversized mural to paint.

For more information, call 938-8525.

West Point Oktoberfest

West Point's inaugural Oktoberfest will be held from noon-10 p.m. Saturday at H-Lot Field (adjacent to the AAFES parking lot).

Join us in celebrating 200 years of Oktoberfest with traditional German food and drink with an American flair.

Fun for the entire Family with live music, eating contest, children's village and much more. Open to the general public.

For more information, call 938-5120.

Gold Star Mother's Day

Survivor Outreach Services honor mothers of the fallen Sunday.

The Army is committed to supporting our military mothers through the Army Family Covenant on Gold Star Mother's Day and for as long as they desire.

The Lost Heroes Art Quilt will be on display at the West Point Museum through Oct. 13.

The quilt was created by Julie Feingold. Candy Martin and Nancy Hecker, mothers of West Point graduates, played a vital role in the support and creation of the quilt.

For more information, call 938-3019.

Golf Course twilight hours

Enjoy half price rates at the West Point Golf Course during earlier twilight hours beginning at 2 p.m.

The earlier hours will run through October.

To reserve your tee time, call 938-2435/2327.

(New Info) CYSS Teen Club Night at the Youth Center

Teens in grades 9-12 can enjoy a party from 8-11 p.m. Oct. 2 at the Youth Center, 500 Washington Road.

There will be a DJ with dancing, food and drinks available.

Teens must be registered members with CYSS and are allowed to bring two non-member guests to this event.

Bring a canned food item to be donated to a local charity as admission.

For more information, call 938-3727.

(New Info) Adult Ice Hockey Program

The FMWR Sports Office starts the 2010-11 Adult Ice Hockey Program at Tate Rink the week of Oct. 3.

All patrons must purchase a season pass for the program, which can be purchased at the FMWR Leisure Travel Office located in the FMWR Fitness Center, Bldg. 683, between 8 a.m.-4:15 p.m., Monday-Friday.

The program is open to all eligible USMA personnel 18 years of age and older.

For more information, contact the West Point Sports Office at 938-3066.

(New Info) CYSS Lee Area CDC October Kid's events

CYSS Kid's Club activities begin from 3:30-5:30 p.m. Oct. 4. Activities take place Monday-Friday for children grades 1-5.

Every Saturday, there is an open recreation for students in grades 3-5 from 2 -5 p.m.

Homework help is being provided for students in grades 3-5 from 2:45-4:45 p.m. Monday-Thursday.

School Age Center Night will be from 6:30-8:30 p.m. Oct. 1 for students in grades 3-5. Registration begins Friday.

To register, contact Parent Central at 938-4458 or for reservations, call 938-0942.

West Point Garrison Golf Scramble

Sign-ups are now through Oct. 5 for the West Point Garrison Golf Scramble, a four-person team scramble event that takes place Oct. 8.

The scramble is open to all

garrison Soldiers and employees.

Call 938-2435 or stop by the Golf Course Pro Shop to register your team.

(New Info) Fall back now into your career development plan

Sign-up now for October Employment Readiness workshops:

- 1:30-3 p.m., Oct. 6, Resumé Writing Workshop;

- 1:30-3 p.m., Oct. 7, Career Plan Development;

- 10:30 a.m.-12:30 p.m., Oct. 13, Federal Resumé Writing Workshop;

- 1:30-3 p.m., Oct. 15, Interview and Dress for Success.

All workshops will be held at ACS, Bldg. 622. To register, call 938-5658.

New York State Hunter Safety Course

A New York State Hunter Safety Course will be held from 6-10 p.m. Oct. 8 and 9 a.m.-4 p.m. Oct. 9. at Bonneville Cabin at Round Pond.

Seats are limited. Register early by calling 938-2503/3860.

Participants must attend both dates of training.

Hall of Heroes

The Survivor Outreach Services program at Army Community Service is proud to announce that the Hall of Heroes is now up and ready for visitors.

The Hall of Heroes is an opportunity for Surviving Families of our Fallen to honor the memory of their loved one by placing the Soldier's photo in this exclusive location.

Drop by ACS in Bldg. 622 to view this meaningful display.

For more information about the Hall of Heroes, contact Monica Orecchio at 938-2519.

(New Info) West Point Post Library Fall Story Hour

The West Point Post Library will conduct its fall session of story hour at 10 a.m. and 1:30 p.m. Tuesdays from Oct. 19-Dec. 7.

This program is open to all West Point community children ages 3-5. There are no fees.

Registration will be required on a weekly basis. Stop by the West Point Post Library in Bldg. 622, or call 938-2974 for more information.

Command Channel 8/23 Sept. 23-30

Army Newswatch
(broadcast times)
Thursday, Friday and Monday through Sept. 30
8:30 a.m., 1 p.m. and 7 p.m.

The Point
(broadcast times)
Thursday, Friday and Monday through Sept. 30
8 a.m., 10 a.m., 2 p.m. and 6 p.m.

What's Happening

Motorcycle course

A Motorcycle Basic Course will be held from 8-11 a.m. today-Friday at the Army Education Center, Room 10, for staff and faculty.

A Basic Motorcycle Course for cadets is scheduled from 5:30 -10 p.m. Friday-Sunday at the Army Education Center and A Lot.

Hispanic Heritage Month celebration

The West Point Equal Opportunities office and the Simon Center for the Professional Military Ethic are hosting the Hispanic Heritage Month celebration at 4:30 p.m. Friday at Trophy Point.

The theme is Heritage, Diversity, Integrity and Honor: The Renewed Hope of America.

The event is open to all members of the West Point community and includes live entertainment, educational displays and food samplings.

For more information, call Sgt. 1st Class Dwayne Key, USCC EOA, at 938-8456.

(New Info) Jazz and Poetry Night

The African American Arts Forum presents its monthly Jazz and Poetry Night event.

Join the forum from 6:30-8:30 p.m. Friday in the Haig Room of Jefferson Hall.

Come on out and join others who appreciate the spoken word and the music of an incredible genre.

All are welcome to attend. Writers are encouraged to share their work.

Contact Maj. Maurice Wilson at 938-4337 for more information.

(New Info) Volkssport Club of West Point Oktoberfest

Join the Volkssport Club of West Point for fun and fitness with a pre-walk breakfast at Park Restaurant, Main Street, Highland Falls at 9 a.m. Saturday.

Walk registration is at 10:15 am. at the West Point Visitor's Center. The walk is through the Village of Highland Falls

and partially on West Point. The trail is rated #1 (easy) and is on paved streets and sidewalks.

This event qualifies for AVA Special Programs: Authors and literary Landmarks, Cemetery Stroll, Courthouses, Forts of the U.S., Historic Churches, River walk America, Veteran Memorials and Waterfalls.

Following the volksswalk, all are invited to the West Point Oktoberfest held at the FWMR Softball Complex adjacent to the PX and Commissary.

There will be food, vendors and entertainment.

For more information, call 446-4709 or go to www.ava.org/clubs/westpoint.

Ready Army, Ready West Point Emergency Preparedness Fair

The Directorate of Plans, Training, Mobilization and Security will host the fourth annual Ready Army-Ready West Point Community Emergency Preparedness Fair from 10 a.m.-3 p.m. Saturday at the West Point Post Exchange parking area.

The entire community is invited to attend the fair and obtain valuable information that will help prepare them and their families for an emergency in this area.

Get a kit, make a plan and be informed. For more information, call Christine Guerriero at 938-8862 or Susan Foley at 938-8574.

Red Cross Babysitter Training

The American Red Cross will hold a babysitter training class from 9 a.m.-4:30 p.m. Saturday at Bldg. 2104, the West Point Visitors Center. Pre-registration is required.

To register, go to www.arcgny.org. For more information, call 938-4100.

(New Info) Family Day on Constitution Island

West Point's Constitution Island and the Constitution Island Association invites the community for a fun-filled day on the

island.

An array of activities will entertain the whole Family. Horse and buggy rides, face painting, farm animals, boat rides, Buggsy the Clown balloon sculptures and "T" Town Birds of Prey Rehab Center will display Hootie the Owl and all his feathered friends.

For the older children, there are Fort Constitution Revolutionary War history walking tours, Warner Family video and orientation or hike the trails of the 280-acre island, which offers outstanding vistas of the Hudson Valley.

Chalet on the Hudson will have hot dogs, drinks and snacks available at affordable prices.

Boats will depart West Point South Dock every hour from 9:30 a.m.-2:30 p.m.

Reservations are not required, but we suggest you get on board early. Nominal fee (suggested donation) will be advertised on site.

For more information, contact the Constitution Island Association at 446-8676, or Roddyaci@aol.com.

(New Info) Margaret Corbin Forum

The Margaret Corbin Forum presents a reception and panel discussion with Donna McAleer, Class of 1987 and author of "Porcelain on Steel: Women of West Point's Long Gray Line," from 7:30-9:30 p.m. Tuesday at the Haig Room in Jefferson Hall.

The event is free for cadets with a small fee for others.

Cadets can RSVP to Firstie Joterrica Williams. Officers and civilians RSVP to Michelle Nadeau-Schaff.

McAleer received the Military Writers Society of America Gold Medal for 2010 for her book.

(New Info) LIT Unplugged

The department of English and Philosophy continues its "Dinner and Talk" series at 6-7:30 p.m. Wednesday in the Haig Room of

Jefferson Hall.

The guest speaker is Col. Scott Krawczyk presenting his talk, "The Limits of Duty: From Aeneas to Sam Damon."

Come for the talk, stay for pizza. For more information, call Maj. Maurice Wilson at 938-4337.

Cadet Chapel Centennial Rededication Service

The Cadet Chapel Centennial Rededication Service is at 10:30 a.m. Oct. 3 at the Cadet Chapel with guest preacher retired Chaplain (Col.) John Cook.

They are still looking for Then & Now Photos of couples who were married in the Cadet Chapel to submit their wedding photos and a current photo.

A slide show of the wedding couples will be shown in the Cadet Chapel from 8:15 a.m.-4:15 p.m. Oct 1-3.

Anyone wishing to submit photos can contact Sgt. 1st Class Harry Slone in the USMA Chaplains Office at 938-8621/3316.

West Point Women's Club cookbook

The West Point Women's Club is creating a new cookbook and they want your recipes.

Log on to <http://westpointwomensclub.shutterfly.com/cookbook> to submit your recipes online. The deadline for recipe submission is Oct. 31.

Sukkot holiday service

The Sukkot holiday worship service is today at 9:30 a.m.

For more information, contact the Jewish Chapel staff or Chaplain Shmuel Felzenberg at 938-2710.

Arvin Annual Locker Renewal

The Arvin Cadet Physical Development Center will be conducting its annual renewal of the staff and faculty lockers through Sept. 30.

Failure to comply by this date will result in the loss of assigned lockers.

Keller Corner

Free Developmental/Hearing Screenings

Not all children develop the same way—some need extra help. If you have concerns with your child's communication skills, motor skills, self-help skills, learning, behavior, and/or social interactions, join us at our Free Developmental/Hearing Screenings.

The screenings will be conducted at the Stony CDC in conjunction with Audiology, EDIS and West Point Schools for newborns through 5 years old.

It will be held from 8:45 a.m.-2 p.m. Oct. 5.

By appointment only—call to schedule at 938-2698/6868.

Mammography temporary closure

The Keller Mammography section is undergoing a much needed upgrade of its equipment from traditional film to digital mammography.

This upgrade will not change the mammography process.

Due to the upgrade, the hospital anticipates being without mammography services from Friday through about Nov. 1.

We ask that you call sometime after Oct. 18 to schedule your annual mammogram. Call 938-2714.

If you experience any changes

or abnormalities in your breast, call 938-7992 to schedule an appointment with your health care provider.

If they feel you need a mammogram prior to Nov. 1, you will be referred to an outside facility.

Tobacco Cessation Program

Do you want to stop using tobacco? If you need help or information, call Trish Titus, Family Practice Clinic RN, at 938-3244.

KACH outpatient clinics closure

All outpatient clinics, laboratory, pharmacy and radiology will be closed Oct. 11 for Columbus Day.

The emergency room will remain open.

Families PCSing Overseas

If you are active duty and moving overseas with your Family members, it is very important that you contact the Exceptional Family Member Program immediately.

The EFMP office must screen all Family members accompanying active duty on overseas assignments. Call 938-6881 for details and appointments.

A delay in screening may contribute to a delay in Family members traveling with sponsors.

NOW SHOWING

in the movie theater at Mahan Hall, Bldg. 752.

Friday—The Other Guys, PG-13, 7:30 p.m.

Saturday—Step Up 3, PG-13, 7:30 p.m.

Saturday—Dinner for Schmucks, PG-13, 9:30 p.m.

THE THEATER SCHEDULE ALSO CAN BE FOUND AT

WWW.AAFES.COM.

DPW CONSTRUCTION UPDATE

- Brewerton Road (in front of the Arvin Cadet Physical Development Center from Parke Road to Scott Place) is open to one lane of traffic.

The road will close today through Saturday in order to restore area and finalize paving of road;

- Work continues on steamline repairs on Ruger Road between Bldg. 667 and Bldg. 146/Clock Tower.

One-way traffic has been restored; however, pedestrian traffic is still being detoured.

Traffic going in both directions is expected by late September;

- Excavation for steamline replacement between the West Point Elementary School and the Keller Hospital parking lot has started.

Estimated completion is now Friday;

- Sidewalk renovation in the vicinity of the Catholic Chapel is nearing completion with only the installation of railing left to be completed.

Completion is estimated by Sept. 30;

- Tree and brush clearing operations on the hillside adjacent to Route 218 has started as a part of the USMAPS construction.

Tree clearing operations will then move to the area adjacent to Washington Gate to clear the area for the new road and parking lot being built for the future USMAPS lacrosse field;

- Masonry repairs to Bldg. 639 are expected to begin Monday.

To safely perform this work, approximately six parking spaces in front of the building will be closed to all parking.

Also, during the first two weeks of work, Howard Road will be closed to through traffic at Bldg. 639 to allow for safe operation of a construction crane during the work week.

Howard Road will be open on weekends. Work will take approximately six weeks to complete;

- To support Balfour Beatty Communities renovations to Qtrs. 5 on Thayer Road, there will be minor disruption to vehicle and pedestrian traffic in front of the quarters through Friday.

A flagman will be on site to direct pedestrian and vehicle traffic in the area.

There will only be brief periods of time when traffic will be stopped for safety.

Let your voice be heard—don't be left out

By Dawn LaBay
Customer Support Officer

Have we heard from you? The Customer Service Assessment survey is being conducted online at www.mymilitaryvoice.org until Sunday. You only have the remainder of this week to take the survey.

It is your opportunity to let the Garrison know what services are most important to you and how our service providers are performing.

As an organization committed to continuous improvement, we value your feedback. It is like voting—you can't complain about the outcome if you don't participate.

Help us help you and please log into the survey at www.mymilitaryvoice.org and spend less than 15 minutes online to tell us "How we are doing."

For more information on the 2010 Customer

Service Assessment, contact Dawn LaBay at 938-0627 or via e-mail at dawn.labay@usma.edu.

Let your voice be heard!

Weekly Sudoku by Chris Okasaki, D/EECS

				2			
7	1	8					9
6				8		3	
1		2		6			5
	5					2	
4			9		6		1
	6		1				7
	9				3	5	2
			2				

Rules: Fill in the empty cells with the digits 1-9 so that no

digit appears twice in the same row, column, or 3-by-3 box.

Difficulty: Medium

BBC LifeWorks

Celebrate Johnny Appleseed

Celebrate Johnny Appleseed's birthday with story time and crafts from 1-2 p.m. Tuesday at Qtrs. 126.

Create a craft to go with the story. Healthy apple snacks are provided.

To register for this event, e-mail Jodi Gellman at jgellman@bbcgrp.com, or call at 446-6407.

Fire Safety Open House

The third annual Fire Safety Open House, sponsored by the West Point Fire Department and Balfour Beatty Communities, will be held at Fire Station II on Stony Lonesome from 2-4:30 p.m. Oct. 4.

Firemen will give a fire prevention and safety talk and tour of the fire house.

Refreshments will be served.

SHARP

The members of the Sexual Harassment/Assault Response and Prevention program are Lt. Col. Kay Emerson, Shelley Ariosto (Garrison), Dan Toohey (Victim Advocate), Maj. Missy Rosol (USCC), Lt. Col. Kim Kawamoto (ODIA) and Bernadette Ortland (Dean). Community members can e-mail Emerson at Kay.Emerson@usma.edu for advice or to offer any recommendations on the program here. Cadets also can call the sexual assault support helpline at 845-591-7215. West Point Soldiers and civilians needing assistance can call 938-3369.

Golf's Watts brings stability, winning experience

By Eric S. Bartelt
Managing Editor

Brian Watts is not about the status quo. He is someone who is forward thinking even when his success could have found him content in staying in Corvallis, Ore., for the rest of his coaching career. Instead, Watts was motivated by the challenge of coming to West Point to coach a golf team that went through three coaches last season.

Watts officially became Army golf coach Aug. 23 after a nine-year run as Oregon State head coach, where he led the Beavers to five NCAA Championship team appearances, including a Top 25 ranking and a 16th place finish at the NCAA Championships last year.

While he wasn't in a rush to leave Oregon State, where he said he had a great golf program and support from the college, he didn't want to regret not taking a chance on a job that was similar to his philosophy in life.

"(This job) was about being a part of something much bigger than the game of golf," Watts said. "I felt this was an opportunity, not only for me to advance my coaching career, but to also expose my children to something bigger as well.

"I felt like I could turn this job down (with the support I had been given at Oregon State), but at some point in my life I would regret that," he added.

His philosophy, much like the academy's, is to make better people.

First, however, it's a matter of him settling into what he calls "an organized chaos" to get the team back on par after a whirlwind year.

"The young men work hard and have the discipline, and it's encouraging for me to see the talent is there," Watts said. "But it's just a matter of harnessing that talent and continuing to build on the foundation they have already."

Watts is the fourth coach in the last year after Jimmy Ray Clevenger abruptly retired after 20 years at the helm and then two interim coaches finished out the 2009-10 season. Watts realizes it's going to take some time for the team to get used to him and understand his golfing philosophy.

"Everybody has their own philosophy and I realize that they've had four coaches in just the last year ... but, I try to lay everything out on the table (to them), to have them know these are my expectations and I've been around the game for a long time and I know what works and what doesn't work," Watts, a former professional golfer, explained. "(I told them) if they are willing to follow the path of being a champion and doing the right thing, their golf game is going to get better.

"I always try to put myself in their shoes and know it's always tough when somebody new comes in," he added. "But I think if they understand what you're trying to do and show them love and respect

... then they know you really care about them as people and then I think you earn their respect. They know some decisions are tough, but I want them to understand that their coach is making the right decision for what's best for the team and what's best for the individual."

One of Watts' prize golfers is Yearling Mathieu Philie, who finished last year strong with a third-place finish at the Patriot League Championships, and he has noticed his talents and overall capabilities in the month since taking over as coach.

"(Philie) has determination. He's a grinder, fighter and a competitor," Watts said. "I love left-to-right ball flights from right-handed golfers as I think it's way more controllable and Matt has that ball flight. If he simplifies his game and doesn't try to overpower the golf course, he's really going to see huge improvements with his consistency and scoring.

"His scoring will get a lot better when he learns to take less risks out of his game," he added. "(His type of player) is a little bit more aggressive on the golf course, so you have to tone it back and maybe not hit the ball so long and not allowing your muscle to take over the golf course, so those 75s and 76s can turn into 72s and 73s."

Philie, much like his teammates, struggled a little at the first tournament of the season Sept. 11-12 at the Central Connecticut State Blue Devil Invitational. Plebe Anthony Kim and Cow William Park led Army with seventh-place finishes by shooting 148 over two rounds, while Philie was Army's third-best golfer with a 153 that tied him for 25th place.

Philie admits he struggled with his putting game two weekends ago, although it's usually his long game that gives him concern.

"I was hitting the ball really well, but I couldn't putt," Philie, who was the 2010 Patriot League Rookie of the Year, said. "Although, I've learned a lot just in the first few weeks of the season (primarily practice time) as far as controlling my wedges and really feeling out my game instead of the 'grip it and rip it' type mentality."

While Watts is helping Philie shorten up his game, Philie is glad that there is finally some stability after a jumbled year of one coach after another.

"He's really competitive and

brings so much experience, not only from Oregon State but from his time on the (professional) tour," Philie said. "He's been there as a player, so he knows, which helps us with our mental and physical game. The team has really embraced him.

"However, I think the hardest transition was when Jimmy Ray (Clevenger) left because that was such a shock because we had no idea," he added. "The team held up strong throughout last year. James Raymond, last year's captain, was almost sort of a coach and led the team well. We were anticipating Coach Watts coming in and I don't think it's been a big change as far as being able to adapt to his style, it's only helped."

Last season, despite the coaching carousel, the West Friendship, Md., native found great success on two different weekends—the victory against Navy and the third-place finish at PLs.

However, it was the PL Championships that helped with his confidence going into the summer.

"(That weekend) was really about minimizing mistakes and I really found my swing," Philie said. "I struggled all spring ... but then it finally clicked. It was great timing when it happened, but it was such a relief and it boost my confidence a lot."

The remarkable thing about a sport like golf is, especially for cadets who are supposed to be confident in their abilities to lead, it sort of knocks them down a peg out on the golf course compared to what they learn about themselves as strong leaders around the academy.

"At the academy, it's all about confidence and being held to a high standard," Philie said. "In golf, you're not always going to be perfect and sometimes it's about grinding out to make pars and just squeak by. It's one of those frustrating games where you hate it and love it all at the same time.

"The hardest part about golf is being satisfied with your game," Philie added. "You always want to get better, so I'm going to take my success from late last year and keep on building off of it."

Watts is trying to help Philie



Coach Brian Watts comes to Army after nine years as head coach at Oregon State. He led the Beavers into the Top 25 and a 16th place finish at the NCAA Championships last year. PHOTOS COURTESY OF ARMY ATHLETIC COMMUNICATIONS

and the team build off the successes they've had. Watts is working on squashing the negativity the guys have on the course, a self-doubt in their game that sometimes lingers for a hole or two after a bad shot that can ruin a good afternoon.

"(I'm trying) to make them better golfers and winners on the golf course," Watts said. "Part of it is not attaching yourself to a golf shot two holes prior or the last shot carrying into the next shot—you have to separate yourself from that and this team has quite a few guys who drag on with it. We need to focus and go through a routine with the only thing that should matter is the next shot in front of them.

"They need to train their minds. It's the same as if they go out and hit 100 putts every day, pretty soon they will get good at it," he added. "If they're doing that with their minds and training their minds on how to visualize, how to breathe and do everything that is important to clear their minds—it's more important than going out and hitting 100 range balls.

"If they're not working on that (aspect of the game), they're going to get to a certain level and then just plateau," Watts concluded. "That's what I did at Oregon State and it took time (to change the negative thoughts), but when everybody bought into it (and succeeded)—it's powerful."



Yearling Mathieu Philie (right) shakes hands with Richard Wanninger of the Patriot League after he received his Patriot League Rookie of the Year trophy in the spring. Philie finished third in the PL Championships in 2010.

An, Lostetter key in Army's 1-0 win

By Mady Salvani
Army Athletic
Communications

Plebe Kim An tallied her team-leading seventh goal of the season and Firstie goalkeeper Alex Lostetter made a diving save late in the game to preserve Army's 1-0 win over host Fairfield in a non-conference women's soccer match Sunday at Fairfield, Conn.

The shutout is the Black Knights seventh in their last eight games in moving to 7-2, while the Stags leveled their season mark at 4-4.

The Black Knights and Stags battled to a scoreless first half deadlock with Army getting off five shots with two on goal to Fairfield's one.

Fairfield outshot the Black Knights in the second half (8-6), but the first of Army's two shots on goal found its way into the back of the net for all the scoring needed.

Yearling Carolina Rice won the ball on the near side after beating a defender one-on-one, then slid the ball across to An.

The plebe midfielder got past a defender and then beat keeper Kelly Boudreau with a 14-yard shot at the 57:08 mark.

It is the sixth straight game that

An, who is ranked 50th nationally in goals per game, has scored while the game winner is her third.

An has scored a goal in every game during the month of September.

The helper is Rice's team-leading second of the season.

Lostetter moved to 4-1 on the season with her 24th career blanking while boosting her win total to 25.

"The team keeps learning from every game," Army coach Stefanie Golan said as the Black Knights' seventh win of the season ties last year's total. "The Brown game earlier in the week was disappointing as we had a few lapses in judgment that allowed them to tie the game, then win it, but we gutted it out to the end.

"The team continues to play hard and do what we need to do to get results," she continued. "The marquee thing about this team is we continue to play extremely hard."

Army closes out a three-game road stretch this weekend when it visits New Jersey Institute of Technology Friday and Fordham Sunday.

Last year, the Black Knights defeated NJIT 3-0 while battling the Rams to a 0-0 double overtime draw, the first in the series.

Army golf faces Navy

By Eric S. Bartelt
Managing Editor

Army is going to face academy-rival Navy Saturday and Sunday at the West Point Golf course. It's an exciting time for new Army head coach Brian Watts because it's his first chance to experience the Army-Navy rivalry.

However, despite his elation, the most important aspect as a coach, Watts said, is to keep his golfers even-keeled through the rivalry weekend.

"I'm extremely excited because that's what everyone talks about," Watts said. "Not to give any secrets away, but as a coach I have to play it down because with golf, it's not like football where I have to amp my guys up and the more adrenaline they've got going, the faster they're going to run and the harder they're going to hit.

"With golf, you have to be even-keeled, and if I'm sitting there telling them they've got to beat Navy, they've got to do this, they've got to make birdies here ... all it does is create anxiety and anxiety creates a poor performance," he added. "Obviously we want to win, but my job this week is to tone it down and get them focused. If everybody takes care of their game and plays their best, then I'm sure it will be a good outcome."

Watts was preparing the team for its Navy match by doing match play in practice, to get them ready

for what they will face against the Midshipmen.

"The focus level increased by about 50 percent just by the guys going out and playing a match play event," Watts said. "It's a teaching tool for the guys and allows them to make good decisions. When their competitor is in the hazard, they're still making poor choices off the tee or they are running putts five feet by (the hole) when all they have to do is lag and two-putt for a win.

"It's a teachable moment for me, which is good and that's why I wanted to see them play match play, which is to see who knows how to play, number one, and number two, what I can teach them before (this) weekend," he added.

Army is looking for its second straight win against Navy after taking a dramatic 6-5 win from them last year at Annapolis.

Cow William Park took on all the pressure to sink a four-foot putt to halve his match and win it for Army, breaking a four-year losing streak to Navy.

A win would give Army its first back-to-back match wins against Navy since 2004 and 2005. Also, it would be Army's first win on its own golf course against their academy rivals since Oct. 17, 2004.

Watts expects Park, Plebe Anthony Kim, Yearling Mathieu Philie and Firstie Matt Krembel to be significant players if Army's to continue its winning ways.

Philie feels the team will have a good advantage playing on its own course.

"This course is very unique," Philie said. "It's so short and on paper it seems pretty easy, but once you get out there you are right on the side of a mountain and the greens are difficult and the fairways are narrow. This course doesn't really suit my game because it is short and tight, but I've learned to like it."

Philie was happy to be a part of such an exciting match last year where it came down to the last hole. He won in the doubles competition, but lost in the singles and he hopes that experience helped him prepare for this year.

"Match play is completely different than regular stroke play," Philie said. "I'm looking to control myself this year, at least for the singles when I don't have my teammates there to encourage me. It would be awesome to win two straight years and let the firsties finish their cadet careers out on a good note (versus Navy)."

The tee times for Saturday and Sunday are at 9 a.m. The match will be in Ryder Cup format with four matches (four-ball) the first day and then head-to-head single matches on day two.

Watts hopes that the rivalry will lead people out to the golf course both days.

"We would love to see a nice crowd out in the gallery at the golf course," Watts concluded.



Plebe Kim An scored her team-leading seventh goal of the season during Army's to a 1-0 victory over Fairfield Sunday. It was her third game winner of the season. Firstie goaltender Alex Lostetter preserved the win with her 24th career shutout in goal.

ERIC S. BARTELT/PV

Staff & Faculty Ultimate Frisbee Standings as of Monday

TEAMS	W - L
1. MATH	13 - 1
2. DPE	11 - 2
3. SYSTEMS ENG.	9 - 5
4. DFL/GENE	8 - 5
5. ENGLISH/PHY.	7 - 4
6. EE&CS	7 - 4
7. DMI	6 - 4
8. SOCIAL/HISTORY	6 - 7
9. PANE	4 - 8
10. BS&L/CHEMISTRY	2 - 13
11. C/ME	0 - 20

Sports calendar Sept. 23-30

Corps

FRIDAY-SUNDAY — WOMEN'S TENNIS, EASTERN CHAMPIONSHIPS, LICHTENBERG TENNIS CENTER, ALL DAY.

FRIDAY — VOLLEYBALL VS. LEHIGH, GILLIS FIELD HOUSE, 7 P.M.

SATURDAY — GOLF VS. NAVY, WEST POINT GOLF COURSE, 9 A.M.

SATURDAY — VOLLEYBALL VS. LAFAYETTE, GILLIS FIELD HOUSE, 3 P.M.

SATURDAY — MEN'S SOCCER VS. NAVY, CLINTON FIELD, 7 P.M.

SUNDAY — GOLF VS. NAVY, WEST POINT GOLF COURSE, 9 A.M.

WEDNESDAY — MEN'S SOCCER VS. RIDER, CLINTON FIELD, 7 P.M.

Club

SATURDAY — WOMEN'S RUGBY VS. NAVY, ANDERSON RUGBY COMPLEX, 2 P.M.

SUNDAY — MEN'S RUGBY VS. KINGS POINT, ANDERSON RUGBY COMPLEX, 1 P.M.

Black Knights to battle Blue Devils Saturday

By Army Athletic Communications

The Black Knights are southbound this Saturday to face the Duke Blue Devils at Wallace Wade Stadium.

Army head coach Rich Ellerson, at Tuesday's press conference, described the game ahead as daunting.

"I woke up about 3:30 this morning with these visions of Duke going up and down the field and throwing the ball and then running the ball and wildcat formations," Ellerson said. "Then you see seven or eight guys that you couldn't gain a yard against a year ago on the defensive side of the ball. So, it's a daunting task, but we're excited to get to work this afternoon and take this one on."

Duke boasts the nation's 27th-most prolific offense, averaging 443.67 yards per game. The Blue Devils are 33rd in the nation in scoring, posting 34.0 points per outing. Head coach David Cutcliffe, who has coached both Payton and Eli Manning, has installed

a passing attack that is ranked 19th in the nation with a 288.0 yards-per-game average.

"We have to be productive when we have the ball. It's not enough for us to just burn a lot of clock," Ellerson said. "The only way we have a chance to win is if we're productive with the football on offense. Because of the nature of the offense, that implies that there is going to be some clock involved in that. That's the nature of our style of play and the nature of who we have touching the ball."

This is the only Atlantic Coast Conference contest in Army's schedule, and a win would snap a seven-game losing streak against ACC opponents.

"We hope that it's a hard-fought football game that comes down to the next snap, because if it's not, it's probably not a good scenario for us," Ellerson said. "We're going to look up at the scoreboard and we're not always going to like what we see. The goal is to like what we see when it's over. I think we've proven we can do that."

Watch it at Michie Stadium

Army football fans can watch all the live action of Saturday's football game on Michie Stadium's ITT Knight Vision video board. Kickoff at Wallace Wade Stadium is set for 3 p.m.



The Black Knights will leave the friendly confines of Michie Stadium to face the Duke Blue Devils Saturday at Wallace Wade Stadium. TOMMY GILLIGAN/PV

The event, which will show the live ESPN3 web stream, is free and open to the public. The gates open at 2:30 p.m. Fans are welcome to watch the game from the field or the east stands; however, chairs

will not be allowed on the Michie Stadium turf. Concessions will be available, but no food or drink will be permitted on the field. All fans 16 and older must have photo identification to enter West Point.



Army Black Knights 2010 Record: 2-1; Overall Football Bowl Subdivision Rankings

PASSING YARDS	RUSHING YARDS	POINTS FOR	POINTS AGAINST
120th 56.0	7th 283.7	67th 27.7	43rd 19.3
Overall	Overall	Overall	Overall

Duke Blue Devils 2010 Record: 1-2 Overall (2nd in ACC-Coastal); Overall FBS Rankings

PASSING YARDS	RUSHING YARDS	POINTS FOR	POINTS AGAINST
19th 288.0	61st 155.7	33rd 34.0	118th 47.7
Overall	Overall	Overall	Overall

Game Recap



24-0



Three different players scored touchdowns and the Army defense limited North Texas to 11 first downs as the Black Knights posted a 24-0 victory Sept. 18 at Michie Stadium.

It was Army's first shutout since the 2005 season and its first at home since 1993. The Black Knights rushed for 292 yards in their win against the Mean Green. Firstie Patrick Mealy, Yearling Malcolm Brown (left) and Yearling Trent Steelman each scored rushing touchdowns and Cow Alex Carlton kicked a field goal as the Black Knights improved to 2-1 in the season. Plebe Jon Crucitti (right) made his collegiate debut and gained 27 yards on 13 carries, while Steelman connected on 5-of-10 passes for 45 yards.

Army's defense held North Texas to 95 yards rushing and 106 yards passing. Firstie Jordan Trimble made nine tackles, collected a tackle for loss, intercepted a pass at the goal line and broke up two passes to pace the Army defense. Firstie Stephen Anderson made eight tackles while Firstie Mike Gann had four tackles and two tackles for loss.

Firstie defensive end Josh McNary continued his assault on the Army record book with a two-sack performance against North Texas. McNary extended his own academy all-time record to 23 quarterback takedowns.